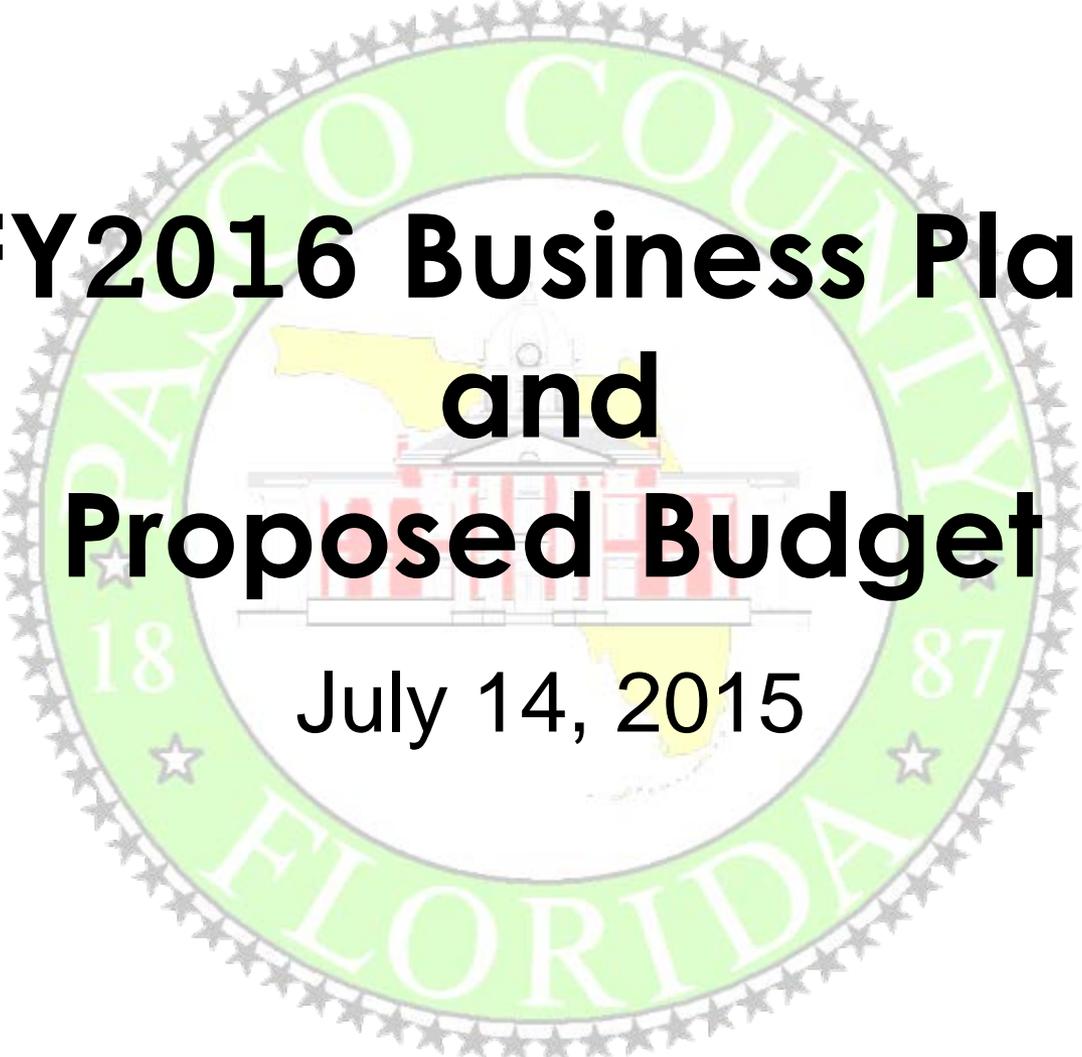


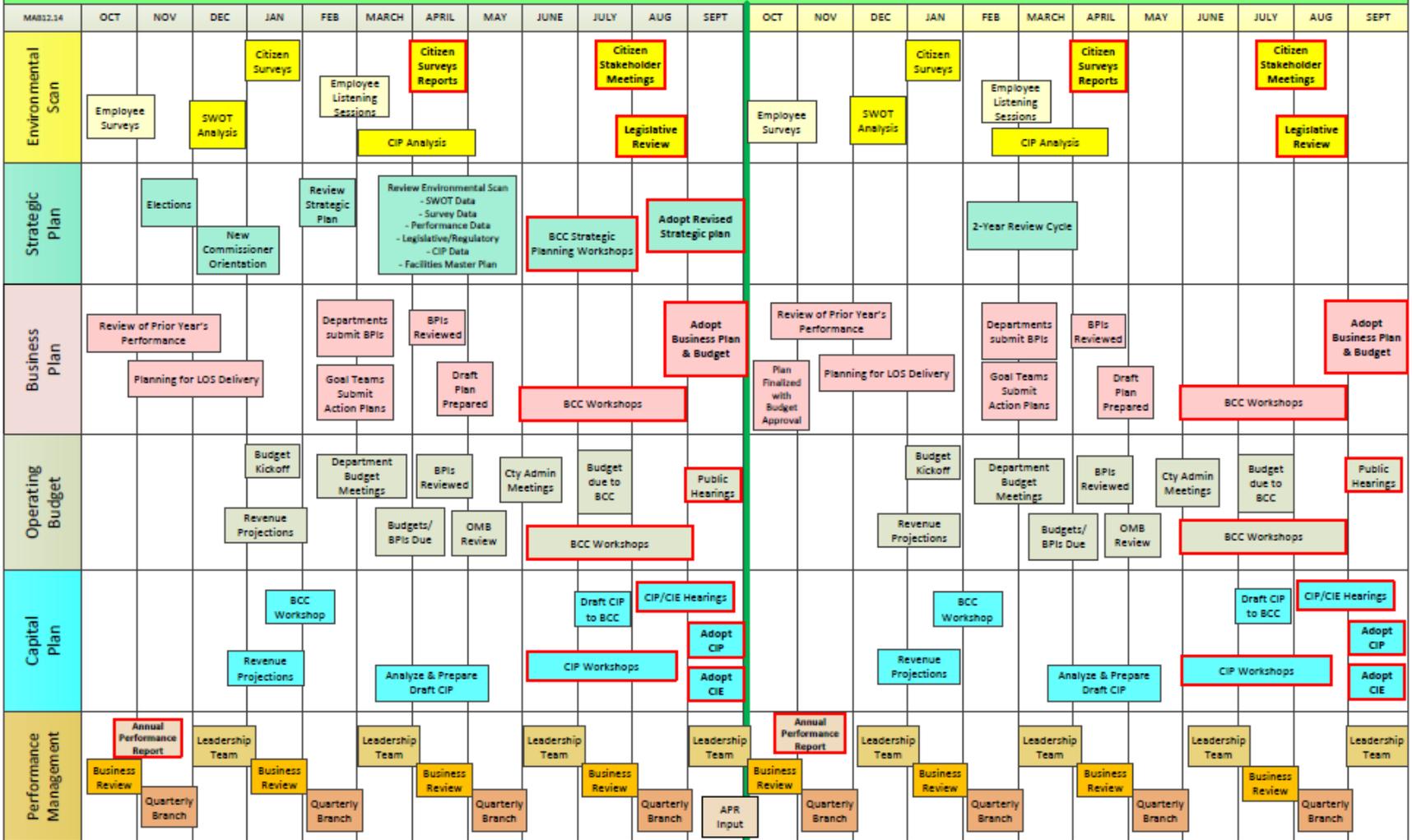
# Pasco County Florida's Premier County

The seal of Pasco County, Florida, is a circular emblem. It features a central illustration of a classical building with columns and a dome, set against a yellow map of Florida. The seal is surrounded by a green ring with the words "PASCO COUNTY" at the top and "FLORIDA" at the bottom, separated by two stars. The years "18" and "87" are also visible on the left and right sides of the ring, respectively. The entire seal is overlaid with a semi-transparent watermark.

## **FY2016 Business Plan and Proposed Budget**

July 14, 2015

Pasco County Business Planning Cycle (Two Year Horizon)



## Focused on Programs & Levels Of Service



- Program Descriptions
- Levels of Service
- Business Plan Initiatives 
  - Increase Service Offerings
  - Improve Levels of Service
- Targeted Action Plans
  - Collaborative Efforts
  - Generally Longer Term
- Targeted Action Plans (CIP) 
  - Capital Improvement Plan

- **Public Safety**
  - Add Staff to Public Safety Communications
  - Increase Capacity for Public Communications
- **Code Compliance**
  - Innovative Strategies to Address Issues
- **Infrastructure Maintenance**
  - Major Drainage Features & Culverts (Utility)
  - Extending Road Life (Crack Seal)

- Development/Redevelopment
  - Increase Commercial/Industrial Sites
  - Redevelopment Incentives
  - Resource Increased Demand for Growth & Development Activities
- Transportation
  - Add Service to Moon Lake
  - SR 54/56 Corridor Improvements Study

## Continuous Performance Improvement

- Maximize Available Resources
  - Financial – Reduce Costs, Eliminate Waste
  - Human – Increase Skills & Abilities
- Process Improvement
  - Map, Analyze, Improve
  - Create Standard Operating Procedures for Consistent Performance
- Technology Solutions

## Funded:

- Facilities w/Parks & Rec-Reopen Community Center Park\*
- IT-Board Room Video Conferencing
- Emergency Management/PIO-Public Education
- Fire/Rescue-Target Solutions software
- Animal Services-Animal Behavior Coordinator\*
- Central Permitting-Permit Technician Certification Pilot Program
- Road & Bridge-Expand Crack Seal Program
- Public Transportation-Moon Lake Connector Service
- Public Works-Increase Culvert Maintenance (Utility)
- Utilities O&M-Flatbed Mounted Jet Truck
- Utilities Engineering-Operations and Technical Support Division
- Customer Service-Revenue Recovery Team
- Fleet-Field Maintenance Crew

\* No additional funding required.

## Not Funded:

- Code Enforcement-Strategic Code Compliance Response Team<sup>1</sup>
- Performance Development-Performance Development Analyst-Internal Serv & Public Safety<sup>2</sup>
- Veterans Services-Add to Service Offerings
- Libraries-STEAM Coordinator
- Libraries-Libraries Master Plan
- Fire/Rescue-Add Rescue Unit to Stations 34, 37, 39
- Fire/Rescue-Fire Station 38
- Utilities Warehouse- Tool Crib (Inventory Specialist)

1. May be accomplished without additional funding.

2. May eliminate vacant position to achieve.

# FY 2016 PROPOSED BUDGET



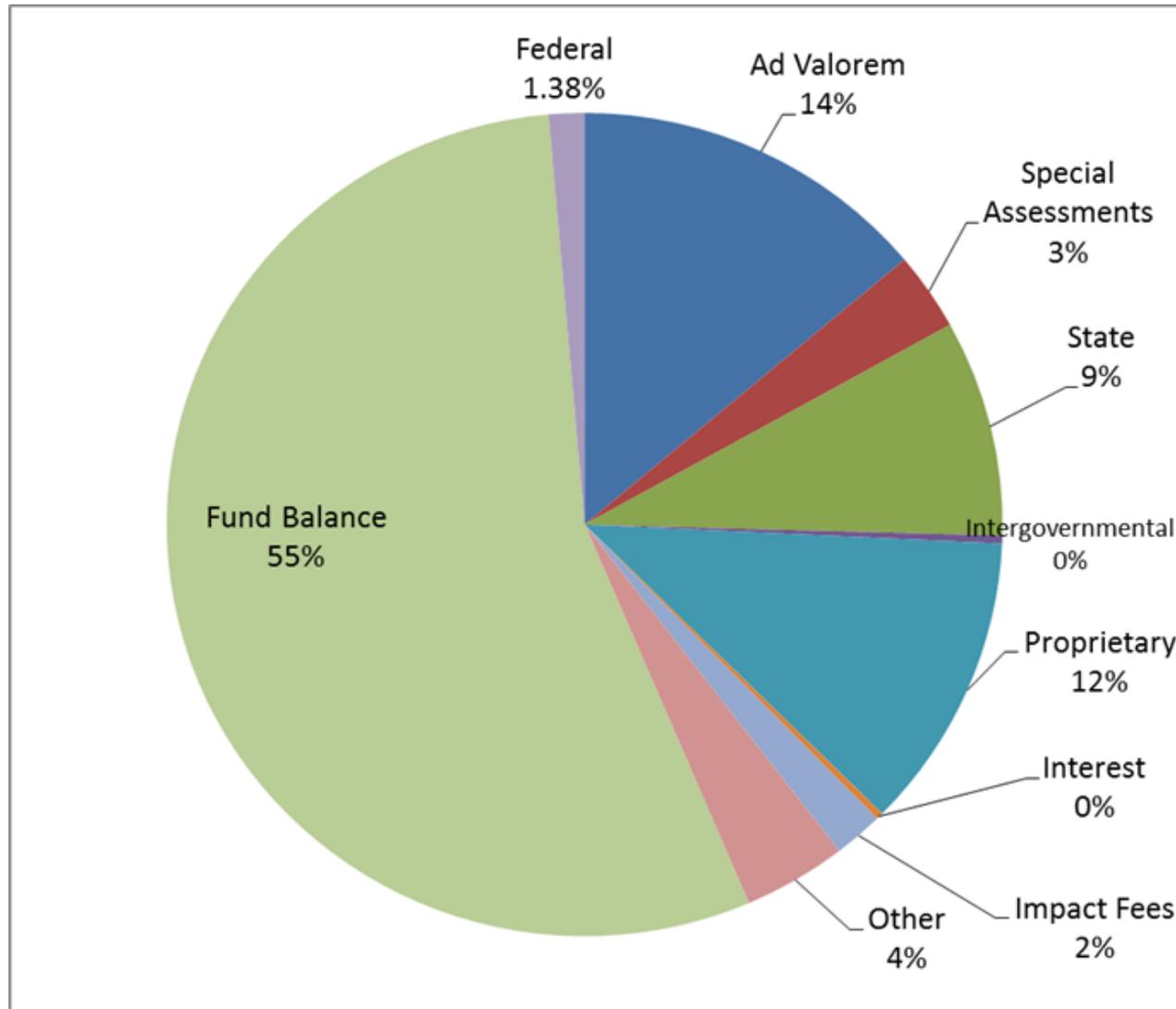
# FY 2016 Proposed Budget

(net of interfund transfers)

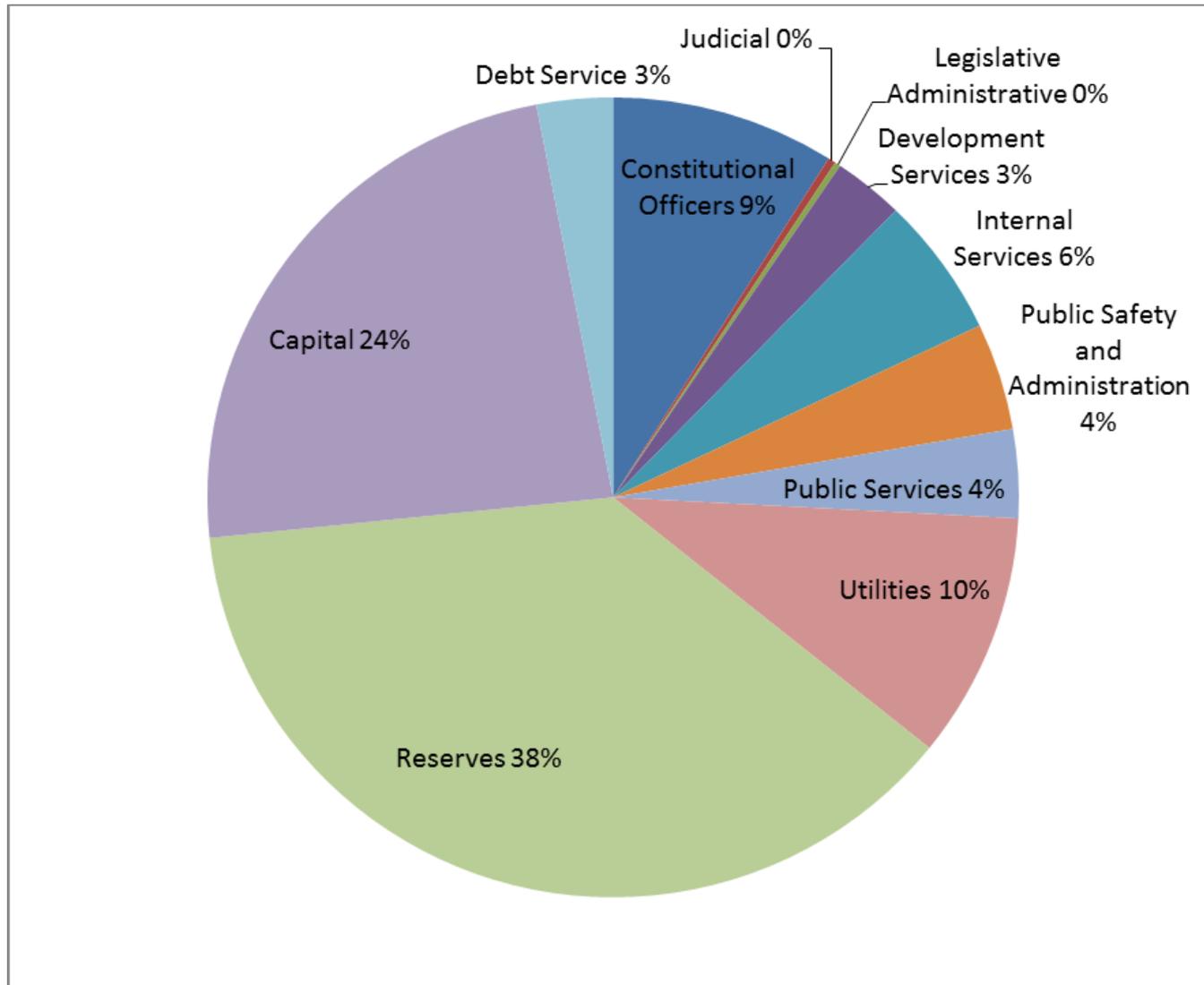
	<b>Budget</b>	<b>% of Total</b>
<b>Operating</b>	\$ 451,315,411	34.4%
<b>Capital</b>	315,704,892	24.1%
<b>Debt Service</b>	40,605,263	3.1%
<b>Reserves</b>	503,265,511	38.4%
<b>Total</b>	<b>\$1,310,891,077</b>	<b>100.0%</b>

- 7.7% increase over last year due to increases in capital and reserves
- Operating budget is a .8% decrease from last year
- Debt Service budget is a .1% decrease from last year

# Revenue Summary

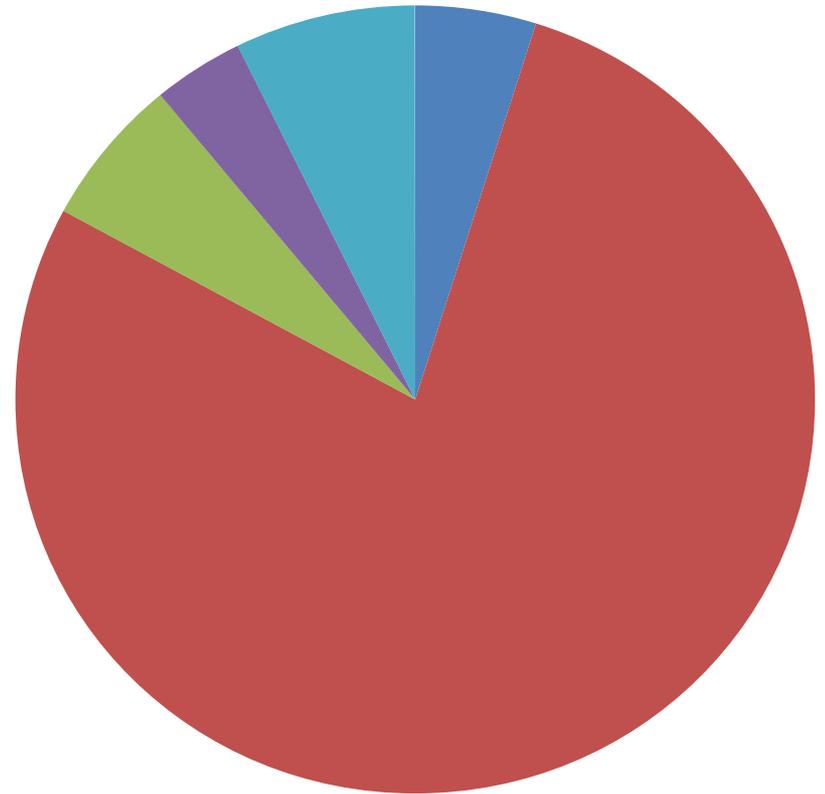


# Expenditure Summary



# Fund Types

Fund Type	No. of Funds
Ad Valorem Funded	4
Special Revenue	64
Debt Service	5
Internal Service	3
Enterprise	6
<b>Total</b>	<b>82</b>



# Largest 15 Funds – Total Budget

Sum of FY 2016 Adopted	Revenues		Expenditures			Total Budget
	Anticipated Revenues	Fund Balance	Operating / Recurring	Capital / Non-Recurring	Reserves	
B401 Pasco Water And Sewer	110,423,466	151,255,278	150,900,295	3,493,820	107,284,629	261,678,744
B001 General	210,725,295	44,201,193	213,022,608	8,957,223	32,946,657	254,926,488
B450 Solid Waste System	48,678,761	91,068,723	45,183,360	368,000	94,196,124	139,747,484
B300 Penny For Pasco	23,439,915	75,092,590	2,397,166	78,536,267	17,599,072	98,532,505
B128 Dept Of Transportation Grant	61,881,856	1,908,140	6,225,448	57,564,548		63,789,996
B163 Trans Impact Fee - Central	291,742	57,849,931		5,725,675	52,415,998	58,141,673
B501 Equipment Service	21,128,519	20,874,979	17,867,889	11,566,675	12,568,934	42,003,498
B432 Water And Sewer Rev Bonds 2014		40,323,000		25,421,000	14,902,000	40,323,000
B119 Municipal Fire Service Unit	32,793,617	5,842,103	32,854,897	58,275	5,722,548	38,635,720
B107 Road And Bridge	19,153,264	15,307,135	13,039,070	13,673,028	7,748,301	34,460,399
B505 Health Self Insurance	19,512,351	9,993,117	20,320,347		9,185,121	29,505,468
B404 Water/Sewer Capital Projects	28,615,337			28,615,337		28,615,337
B102 Municipal Service	11,785,306	14,569,476	20,229,989	632,645	5,492,148	26,354,782
B103 Local Option Gas Tax	8,530,143	15,694,530	200,560	20,233,992	3,790,121	24,224,673
B504 County Insurance	9,229,977	14,290,874	8,162,987		15,357,864	23,520,851
B193 Stormwater Management	14,394,894	8,449,036	13,087,792	2,610,280	7,145,858	22,843,930

# Operating Budget



Annual Budget  
Fiscal Year 2015-2016

## “Sustaining Operations”



# Largest 15 Funds - Operating

Sum of FY 2016 Adopted	Revenues		Expenditures			
Fund	Anticipated Revenues	Fund Balance	Operating / Recurring	Capital / Non-Recurring	Reserves	Total Budget
B001 General	210,725,295	44,201,193	213,022,608	8,957,223	32,946,657	254,926,488
B401 Pasco Water And Sewer	110,423,466	151,255,278	150,900,295	3,493,820	107,284,629	261,678,744
B450 Solid Waste System	48,678,761	91,068,723	45,183,360	368,000	94,196,124	139,747,484
B119 Municipal Fire Service Unit	32,793,617	5,842,103	32,854,897	58,275	5,722,548	38,635,720
B505 Health Self Insurance	19,512,351	9,993,117	20,320,347		9,185,121	29,505,468
B102 Municipal Service	11,785,306	14,569,476	20,229,989	632,645	5,492,148	26,354,782
B501 Equipment Service	21,128,519	20,874,979	17,867,889	11,566,675	12,568,934	42,003,498
B193 Stormwater Management	14,394,894	8,449,036	13,087,792	2,610,280	7,145,858	22,843,930
B107 Road And Bridge	19,153,264	15,307,135	13,039,070	13,673,028	7,748,301	34,460,399
B168 Impact Fee - Schools	9,700,000		9,700,000			9,700,000
B235 Guaranteed Entitlement Loan 14	9,008,181	642,438	8,996,890		653,729	9,650,619
B504 County Insurance	9,229,977	14,290,874	8,162,987		15,357,864	23,520,851
B104 Bldg Insp & Permittings	6,836,907	5,110,804	7,718,445	136,800	4,092,466	11,947,711
B128 Dept Of Transportation Grant	61,881,856	1,908,140	6,225,448	57,564,548		63,789,996
B114 Paving Assessment	2,705,458	11,188,515	4,899,836	7,089,883	1,904,254	13,893,973

# Property Tax Based Funds

(Directly or Indirectly Related)

- General Fund (B001)
  - Municipal Services Fund (B102)
  - Capital Improvement Fund (B301)
- Municipal Fire Service Unit Fund (B119)

# Proposed Ad Valorem Millage Rates

	2015 Actual Millage	2016 Rolled-Back Rate	2016 Proposed Millage	2016 Percentage above Rolled-Back Rate
<b>General Fund</b>	7.3441	7.2659	7.3441	1.08%
<b>Fire MSTU Fund</b>	1.7165	1.6679	1.7165	2.91%
<b>Aggregate</b>	<b>8.9380</b>	<b>8.8839</b>	<b>8.9409</b>	<b>0.64%</b>

<b>General Fund</b>			
	FY 15	FY 16	Difference (\$)
<i>Taxable Value</i>	\$ 20,261,141,679	\$ 21,369,674,657	\$ 1,108,532,978

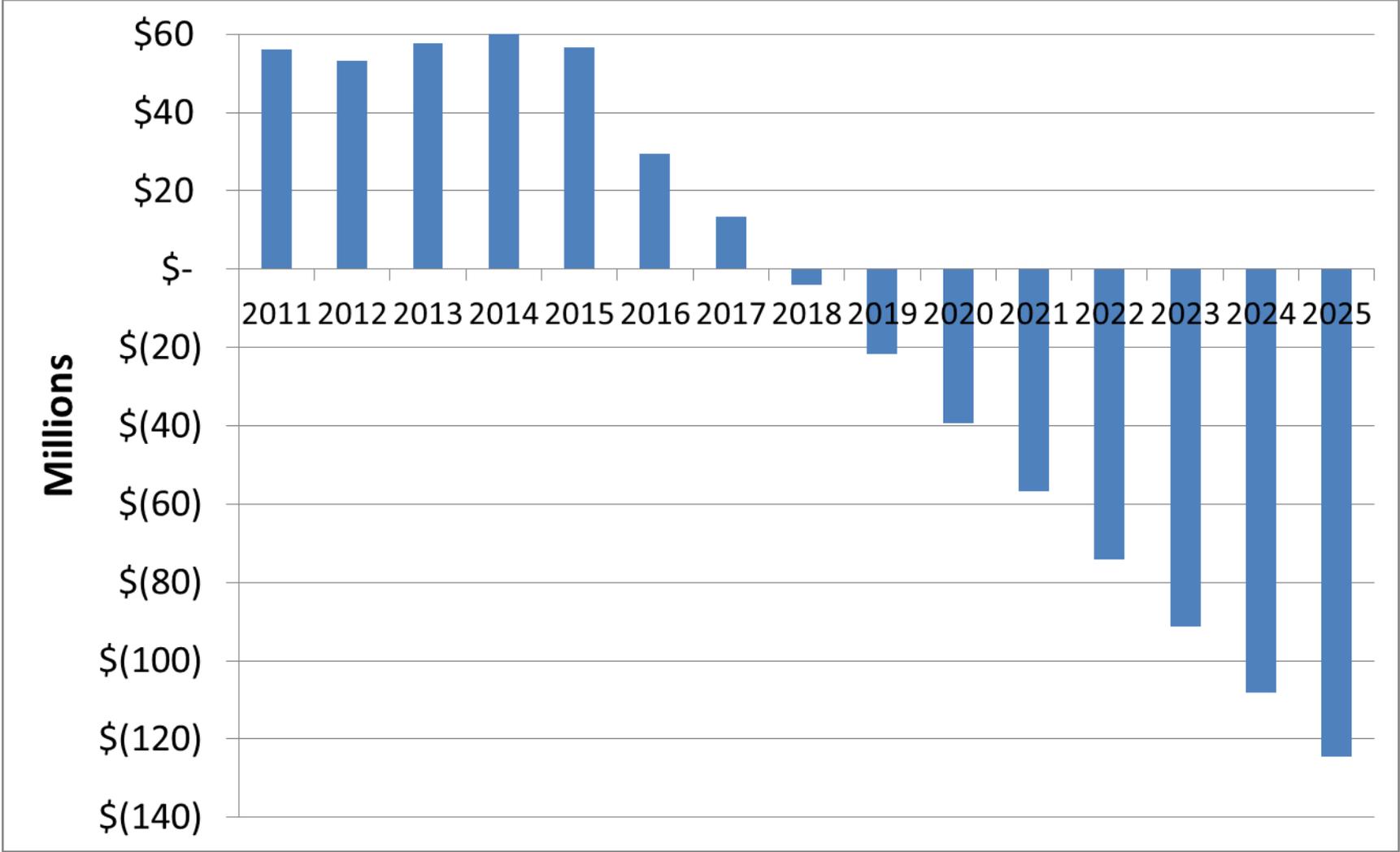
<b>Current Millage Rate of 7.3441</b>			
Property Taxes (95%)	\$ 141,359,858	\$ 149,093,977	\$ 7,734,118
Payments to TIFs/CRA's	\$ (3,917,908)	\$ (6,279,323)	\$ (2,361,415)
<b>Property Taxes (Net)</b>	<b>\$ 137,441,950</b>	<b>\$ 142,814,654</b>	<b>\$ 5,372,703</b>
Additional Allocation to the Sheriff (50% of New Revenue)			\$ 2,686,352
Additional Allocation to the County (50% of New Revenue)			\$ 2,686,351

<b>Fire MSTU Fund</b>			
	FY 15	FY 16	Difference (\$)
<i>Taxable Value</i>	\$18,814,211,139	\$19,879,940,266	\$1,065,729,127

<b>Current Millage Rate of 1.7165</b>			
Property Taxes (Net - 95%)	\$30,679,863	\$32,417,721	\$1,737,858

# General Fund - Fund Balance Trend

(from 1/20/15 Workshop)



# Recurring vs. Non-Recurring

## B001, B102, B301

	B001 (General)	B102 (Municipal Svc)	B301 (Capital Improv)
<b>Revenues</b>			
Non - Recurring	\$55,617,765	\$14,569,476	\$6,664,893
Recurring	\$199,308,723	\$11,785,306	\$0
Total Revenues	\$254,926,488	\$26,354,782	\$6,664,893
<b>Expenditures</b>			
Non - Recurring	\$44,352,451	\$6,124,793	\$6,664,893
Recurring	\$210,574,037	\$20,229,989	\$0
Total Expenditures	\$254,926,488	\$26,354,782	\$6,664,893
<b>Recurring Revenues - Expenditures</b>	<b>(\$11,265,314)</b>	<b>(\$8,444,683)</b>	<b>\$0</b>

# Projected Interfund Transfers from B001 – Next 5 Years

	B001 (General)	B102 (Municipal Svc) *	B301 (Capital Improv)
FY 14 Actual	(\$8,397,167)	\$8,397,167	\$0
FY 15 Budgeted	(\$18,440,304)	\$14,296,738	\$4,143,566
FY 16 Proposed	(\$1,150,000)	\$0	\$1,150,000
FY 17 Projected	(\$8,040,080)	\$6,890,080	\$1,150,000
FY 18 Projected	(\$10,048,489)	\$8,898,489	\$1,150,000
FY 19 Projected	(\$10,260,603)	\$9,110,603	\$1,150,000
FY 20 Projected	(\$10,558,818)	\$9,408,818	\$1,150,000

\* In FY14 and FY15, instead of transferring funding from B001 to B102, we split the ½ cent sales tax revenue between the two funds.

# 5 Year Projection

	2016	2017	2018	2019	2020
Beginning Fund Balance	\$58,770,669	\$38,438,805	\$24,949,198	\$11,640,981	(\$1,512,502)
Recurring Revenues	\$222,510,601	\$238,164,686	\$249,337,777	\$259,101,100	\$269,353,584
<b>Total Revenues</b>	<b>\$281,281,270</b>	<b>\$276,603,491</b>	<b>\$274,286,975</b>	<b>\$270,742,081</b>	<b>\$267,841,082</b>
Recurring Expenses	(\$230,804,026)	(\$239,197,584)	(\$247,965,295)	(\$257,126,826)	(\$266,703,959)
Transfer from B001 to B102	\$0	(\$6,890,080)	(\$8,898,489)	(\$9,110,603)	(\$9,408,818)
Transfer from B001 to B301	(\$1,150,000)	(\$1,150,000)	(\$1,150,000)	(\$1,150,000)	(\$1,150,000)
Non-Recurring Capital Outlay	(\$10,888,439)	(\$4,416,629)	(\$4,632,210)	(\$4,867,154)	(\$5,123,204)
Reserves	(\$38,438,805)	(\$24,949,198)	(\$11,640,981)	\$1,512,502	\$14,544,899
<b>Total Expenses</b>	<b>(\$281,281,270)</b>	<b>(\$276,603,491)</b>	<b>(\$274,286,975)</b>	<b>(\$270,742,081)</b>	<b>(\$267,841,082)</b>

	2016	2017	2018	2019	2020
Beginning Fund Balance	\$58,770,669	\$39,588,805	\$27,249,198	\$15,092,999	\$3,091,535
Recurring Revenues	\$222,510,601	\$238,164,686	\$249,337,777	\$259,101,100	\$269,353,584
<b>Total Revenues</b>	<b>\$281,281,270</b>	<b>\$277,753,491</b>	<b>\$276,588,993</b>	<b>\$274,196,118</b>	<b>\$272,447,139</b>
Recurring Expenses	(\$230,804,026)	(\$239,197,584)	(\$247,965,295)	(\$257,126,826)	(\$266,703,959)
Transfer from B001 to B102	\$0	(\$6,890,080)	(\$8,898,489)	(\$9,110,603)	(\$9,408,818)
Transfer from B001 to B301	\$0	\$0	\$0	\$0	\$0
Non-Recurring Capital Outlay	(\$10,888,439)	(\$4,416,629)	(\$4,632,210)	(\$4,867,154)	(\$5,123,204)
Reserves	(\$39,588,805)	(\$27,249,198)	(\$15,092,999)	(\$3,091,535)	\$8,788,842
<b>Total Expenses</b>	<b>(\$281,281,270)</b>	<b>(\$277,753,491)</b>	<b>(\$276,588,993)</b>	<b>(\$274,196,118)</b>	<b>(\$272,447,139)</b>

# Recurring vs. Non-Recurring B119

	2016	2017	2018	2019	2020
<b>Revenues</b>					
Non - Recurring	5,842,103	5,722,548	6,011,023	6,663,101	6,209,378
Recurring	32,793,617	34,198,592	35,662,884	37,190,034	38,782,741
<b>Total Revenues</b>	<b>38,635,720</b>	<b>39,921,140</b>	<b>41,673,907</b>	<b>43,853,135</b>	<b>44,992,119</b>
<b>Expenditures</b>					
Non - Recurring	(58,275)	(14,240)	(160,000)	(1,810,000)	(1,510,000)
Recurring	(32,854,897)	(33,895,877)	(34,850,806)	(35,833,757)	(36,845,562)
Reserves	(5,722,548)	(6,011,023)	(6,663,101)	(6,209,378)	(6,636,557)
<b>Total Expenditures</b>	<b>(38,635,720)</b>	<b>(39,921,140)</b>	<b>(41,673,907)</b>	<b>(43,853,135)</b>	<b>(44,992,119)</b>

# Enhance Quality of Life

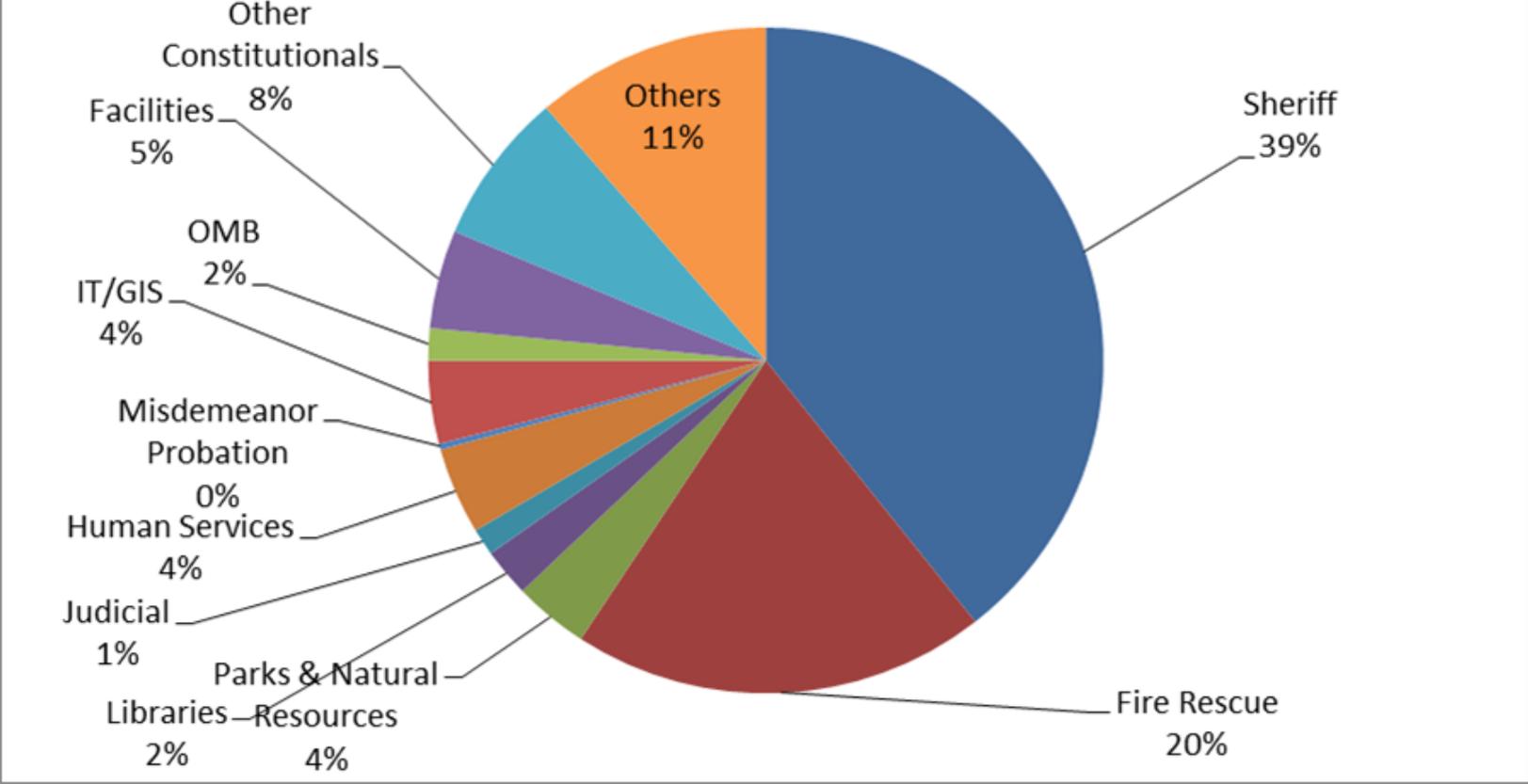
Safe and  
Secure  
Community

Deliver  
Essential  
Services

Cultural,  
Social and  
Recreational

Natural  
Resources

# General Fund and Municipal Fire Service Fund Expenditures



# Enhancing Quality of Life

- Public Safety
  - Sheriff's full budget request is \$6.5M more than last year
    - Once Health Self-Insurance one time expense of \$1.5M removed, full increase in request is 8.1M more
    - We were able to fund \$1.5M in one time expenses from fund balance for CCTV and miscellaneous capital or maintenance requests.
    - We have funded the additional \$2.7M (at same millage as last year) for the Sheriff to use towards his other requests.
    - Not included – \$3.9M in additional funding requested
  - Fire/Rescue's budget includes \$2.1M in additional spending
    - Salary adjustments and mandated retirement rates
    - SAFER positions fully funded now that grant has ended.
    - \$225,000 for increased costs in medicine
    - Replacement equipment

# Enhancing Quality of Life

- Public Safety
  - Continuation of Unlicensed Contractor program.
  - Continuation of Inmate Work Crew program.
  - Continuation in funding approved mid-year FY2015 for Emergency Communications (\$624K):
    - 1 Assistant Communications Director (oversight provided by PCSO)
    - 8 Emergency Communications Officers
    - 2 Compliance Specialists
    - 1 Compliance Manager
  - Office of Emergency Mgmt/Public Information Office shared Public Communications Specialist position (\$56K)

# Public Safety - Not Included

- Sheriff's full budget request
- Rescues 39, 37, and 34
- Fire Station 38
- Additional Code Compliance Positions

Initiative	Recurring Costs	Millage	Funding Source	% Increase
Sheriff's Full Request <sup>1</sup>	\$3,888,049	0.1915	General Fund (B001)	1.58%
Rescue 39 <sup>2</sup>	\$471,551	0.0232	General Fund (B001)	0.32%
Code Compliance <sup>3</sup>	\$203,095	0.0100	Municipal Svc Fund (B102)	0.14%
Fire Station 38 <sup>4</sup>	\$1,137,254	0.0602	Fire MSTU Fund (B119)	3.51%

# Enhancing Quality of Life

- Parks
  - Same expenditure budget as FY15 (includes capital maintenance)
  - Elimination of non-competitive athletic league fee revenue (\$70K)
- Libraries
  - Same budget as FY15 for revenues and expenditures

# Create a Thriving Community

Expand,  
Improve &  
Maintain  
Public  
Infrastruc-  
ture

Develop  
Pasco's  
identity

Multi Modal  
Transportation  
Network

Promote  
Redevelopment

# Creating a Thriving Community

<b>Business Unit</b>	<b>No. of Projects</b>	<b>FY 2016 Budget</b>
<b>Constitutional Officers</b>	7	\$ 2,854,294
<b>Development Services</b>	99	174,150,327
<b>Internal Services</b>	9	18,429,578
<b>Judicial</b>	2	449,365
<b>Public Safety and Administration</b>	10	22,918,435
<b>Public Services</b>	24	15,684,657
<b>Utilities</b>	38	64,603,187
<b>Total</b>	<b>189</b>	<b>\$299,089,843</b>

**\*\*Capital Workshop on August 31, 2015**

- **Total of \$299M account for project costs only. This does not include miscellaneous costs for a transportation lobbyist, indirect cost, Clerk's fees, and School Board Impact Fees. This explains the difference between the \$299M shown here and the \$315M shown in the Operating Book**

# Creating a Thriving Community

- \$1,150,000 set aside for the continuing implementation of smaller Facilities Master Plan projects.
- Expanded bus service for Moon Lake Connector route to be paid for with TIF.
- 3<sup>rd</sup> and final year of funding to purchase additional capital equipment to restore service to pre-2008 levels for Road & Bridge.
- Addition of a Project Specialist and an additional contractor for Paving Assessment program to speed up the completion of projects.

# Creating a Thriving Community

- Stormwater – Increase of \$10 fee from \$47 to \$57 per E.R.U. Fee to be spent on:
  - Five positions and capital equipment to meet the NPDES permit requirement of inspecting 10% of culverts each year.
  - Seven positions and capital equipment to perform major maintenance of the Stormwater system. Replaces \$1.5 million in contracted maintenance for an annual savings of \$1.1 million after year one.

# Creating a Thriving Community

- Utilities Business Plan Initiatives Funded:
  - Flatbed Mounted Jet Truck for Operations & Maintenance Department
  - Billing Integrity Team for Customer & Information Services Department
  - Operations and Technical Support Division for Engineering & Contract Management Department
- Full funding to turn on the Boyette Reservoir
- Additional funding for Customer Service staff to staff Land O' Lakes office and take phone calls

# Stimulate Economic Growth

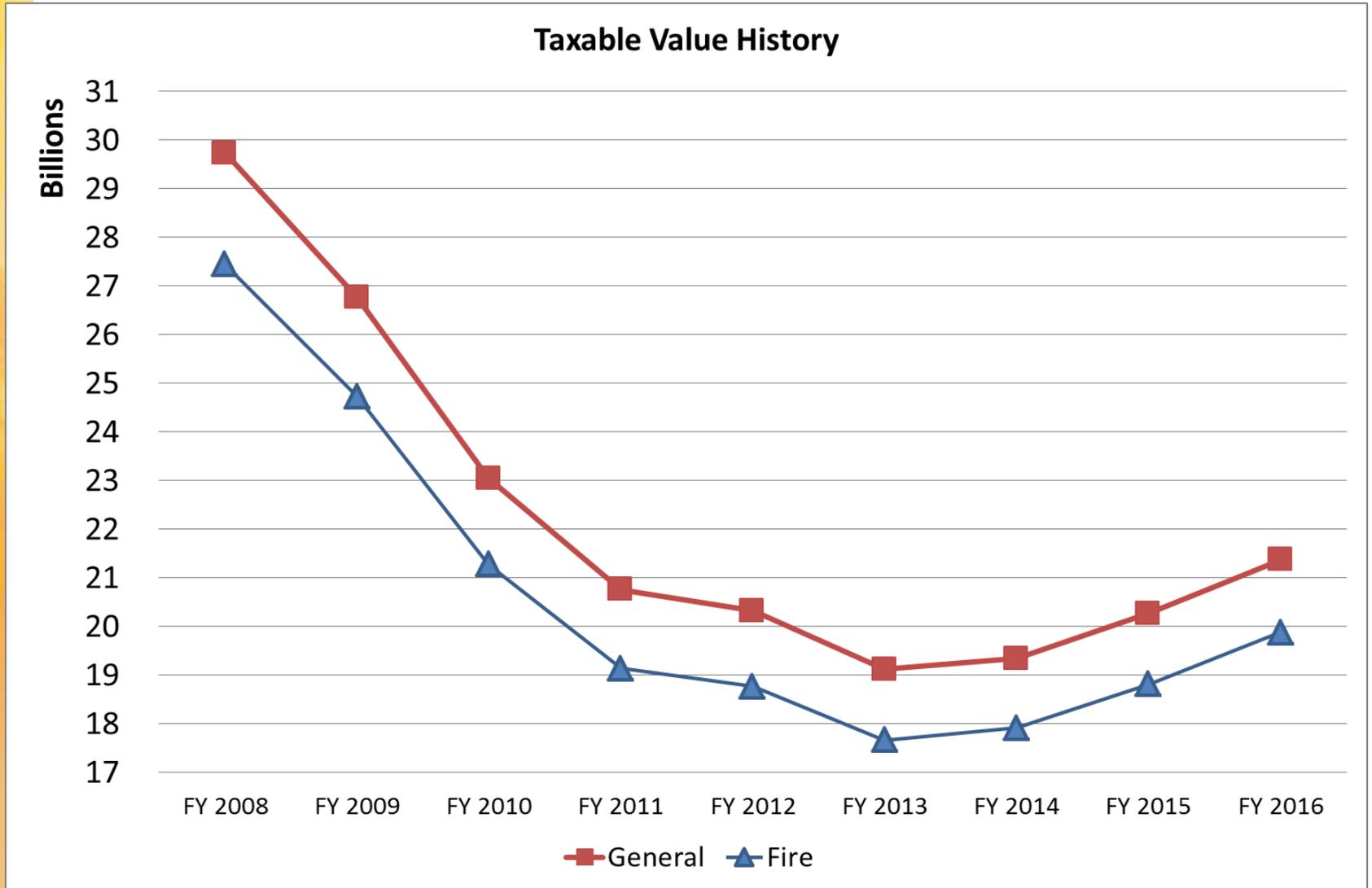
**A Great Place  
for Business**

**Healthy  
Financial  
Environment**

**Increase  
Pasco  
Employers**

**Attract &  
Develop  
Workforce**

# Stimulating Economic Growth



# Stimulating Economic Growth

- ~\$1.1 Billion in additional property valuation
- A little under \$9 Billion needed to return back to 2008 levels
- New construction value of \$443,871,763 is more than previous year's value of \$368,157,604
- Even though new construction was less than half of the additional valuation, it equates to 79% of the new funding for the General Fund

# Improve Organizational Performance

Quality  
Workforce

Performance  
Improvement  
Culture

fact based  
decision  
making

Deliver  
Services

# Improving Organizational Performance

- Additional positions for increased service demands
- 3% wage increases for staff. Performance based one-time bonuses will not be implemented until the beginning of FY17 for the FY16 performance year
- Mandated Retirement rate increases
- Funded 13 of 21 Business Plan Initiatives (only 11 required funding)

# Additional Highlights

## Constitutional Officers

	Budget Requested *	% Increase	Estimated Excess Fees Returned	Budget for Salary Increases
Clerk & Comptroller	\$3,398,561	7.8%	\$0	3%
Property Appraiser	\$4,527,416	2.8%	\$0	5%
Sheriff	\$104,186,070	6.7%	\$300,000	??
Supervisor of Election	\$3,471,346	13.7%	\$50,000	1-5% based on tenure
Tax Collector	\$6,750,000	0.0%	\$850,000	Unknown

- Tax Collector's budget is an estimate by OMB staff and will be updated after he submits his budget on August 1<sup>st</sup>.
- The Sheriff's budget request has not been fully funded in the proposed budget. The General Fund budget for the Sheriff has been funded at \$100,298,021

# Additional Highlights

- Judicial
  - Continuing Public Defender Chronic Inebriate Program (\$125,000)
  - Drug Court 100% funded via General Fund as grant has ended (\$290,000)
- Law Libraries
  - West Law Library balanced w/ \$3,701 left in reserves.
  - East Law Library temporarily balanced w/ \$5,505 transferred from General Fund to cover expenses.

# RESERVES



# FY 2016 Proposed Budget

(net of interfund transfers)

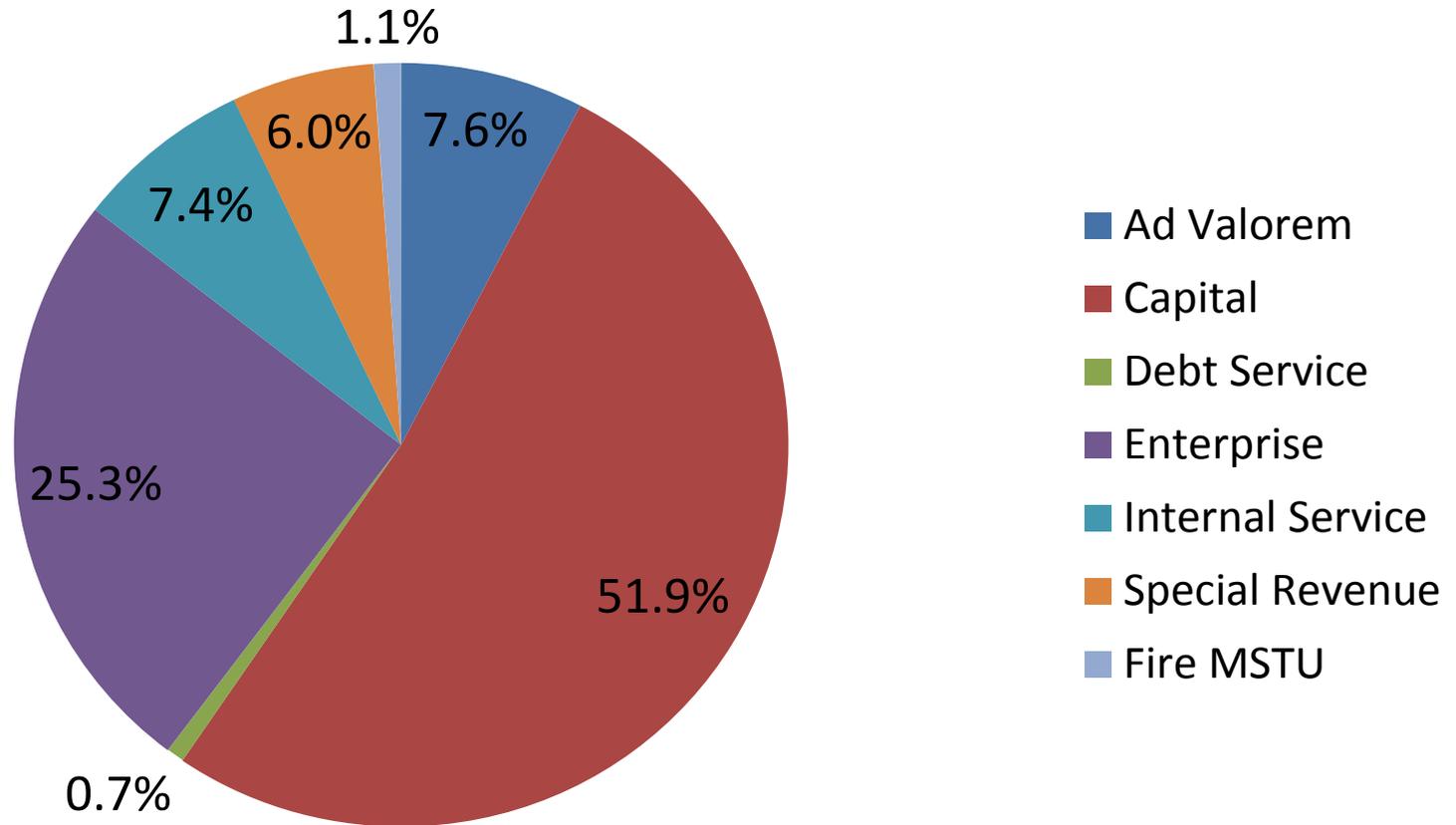
	<b>Budget</b>	<b>% of Total</b>
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<b>Capital</b>	315,704,892	24.1%
<b>Debt Service</b>	40,605,263	3.1%
<b>Reserves</b>	503,265,511	38.4%
<b>Total</b>	<b>\$1,310,891,077</b>	<b>100.0%</b>

- 7.7% increase over last year due to increases in capital and reserves
- Operating budget is a .8% decrease from last year
- Debt Service budget is a .1% decrease from last year

# Largest 20 Funds - Reserves

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	Anticipated Revenues	Fund Balance	Operating / Recurring	Capital / Non-Recurring	Reserves	
B401 Pasco Water And Sewer	110,423,466	151,255,278	150,900,295	3,493,820	107,284,629	261,678,744
B450 Solid Waste System	48,678,761	91,068,723	45,183,360	368,000	94,196,124	139,747,484
B163 Trans Impact Fee - Central	291,742	57,849,931		5,725,675	52,415,998	58,141,673
B001 General	210,725,295	44,201,193	213,022,608	8,957,223	32,946,657	254,926,488
B300 Penny For Pasco	23,439,915	75,092,590	2,397,166	78,536,267	17,599,072	98,532,505
B312 Mobility Fee District 2-Centrl	2,614,080	16,077,375		1,640,900	17,050,555	18,691,455
B504 County Insurance	9,229,977	14,290,874	8,162,987		15,357,864	23,520,851
B432 Water And Sewer Rev Bonds 2014		40,323,000		25,421,000	14,902,000	40,323,000
B501 Equipment Service	21,128,519	20,874,979	17,867,889	11,566,675	12,568,934	42,003,498
B170 Ct.Costs For Ct.Fac. Fs 939.18	963,300	9,753,612		250,000	10,466,912	10,716,912
B161 Trans Impact Fee - West	55,799	11,747,176		1,581,569	10,221,406	11,802,975
B165 Trans Impact Fee - East	803,243	11,208,921		2,731,463	9,280,701	12,012,164
B505 Health Self Insurance	19,512,351	9,993,117	20,320,347		9,185,121	29,505,468
B107 Road And Bridge	19,153,264	15,307,135	13,039,070	13,673,028	7,748,301	34,460,399
B193 Stormwater Management	14,394,894	8,449,036	13,087,792	2,610,280	7,145,858	22,843,930
B313 Mobility Fee District 3-East	2,889,281	11,363,519		7,805,654	6,447,146	14,252,800
B311 Mobility Fee District 1-West	1,707,672	10,031,201		5,545,576	6,193,297	11,738,873
B119 Municipal Fire Service Unit	32,793,617	5,842,103	32,854,897	58,275	5,722,548	38,635,720
B102 Municipal Service	11,785,306	14,569,476	20,229,989	632,645	5,492,148	26,354,782
B178 Multi-Modal Transportation	4,898,410	3,091,910	564,725	2,479,706	4,945,889	7,990,320

# Allocation of Reserves



# Operating Reserves



Per GFOA (Government Finance Officers Association):

“The adequacy of unrestricted fund balance in the general fund should be assessed based upon a governments own specific circumstances.

Nevertheless, **GFOA recommends, at a minimum, that general-purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures.**<sup>5</sup> The choice of revenues or expenditures as a basis of comparison may be dictated by what is more predictable in a governments particular circumstances.”

# Reserves – General Fund

- General Fund Non-Restricted Reserve is \$24,454,241 (11.6%).
  - Equates to 6 weeks of operating expenses
- General Fund Restricted Reserve is \$8,492,416 includes the following:
  - Economic Development - \$4,500,000
  - Medicaid - \$559,863
  - Health Care Responsibility Act - \$1,402,008
  - Judicial - \$1,806,142
  - ADA - \$224,403
- Restricted plus Non-Restricted equals 15.6%

# Reserves – Other

- Municipal Service Fund (B102) is \$5,178,604 (25.6%)
  - Reserves greater than target due to expectation of shortfall in FY17. Will reduce the interfund transfer from General Fund (B001) in FY17.
- Road and Bridge Fund (B107) Reserve is \$7,748,301 (61.0%)
  - Expenses expected to increase between FY16 and FY20 when we will have to pull funding from TIF.
- Municipal Fire Service Unit Fund Reserve is \$5,722,548 (17.4%).
  - Revenues slightly greater than expenses but can't afford to fund additional requests due to recurring expenses larger than available recurring revenue.

# Largest 15 Funds - Capital

Sum of FY 2016 Adopted	Revenues		Expenditures			
Fund	Anticipated Revenues	Fund Balance	Operating / Recurring	Capital / Non-Recurring	Reserves	Total Budget
B300 Penny For Pasco	23,439,915	75,092,590	2,397,166	78,536,267	17,599,072	98,532,505
B128 Dept Of Transportation Grant	61,881,856	1,908,140	6,225,448	57,564,548		63,789,996
B404 Water/Sewer Capital Projects	28,615,337			28,615,337		28,615,337
B432 Water And Sewer Rev Bonds 2014		40,323,000		25,421,000	14,902,000	40,323,000
B103 Local Option Gas Tax	8,530,143	15,694,530	200,560	20,233,992	3,790,121	24,224,673
B107 Road And Bridge	19,153,264	15,307,135	13,039,070	13,673,028	7,748,301	34,460,399
B501 Equipment Service	21,128,519	20,874,979	17,867,889	11,566,675	12,568,934	42,003,498
B001 General	210,725,295	44,201,193	213,022,608	8,957,223	32,946,657	254,926,488
B113 Tourist Development Tax	893,000	12,158,396	818,477	8,500,000	3,732,919	13,051,396
B313 Mobility Fee District 3-East	2,889,281	11,363,519		7,805,654	6,447,146	14,252,800
B454 Solid Waste Capital Project	7,222,500			7,222,500		7,222,500
B114 Paving Assessment	2,705,458	11,188,515	4,899,836	7,089,883	1,904,254	13,893,973
B163 Trans Impact Fee - Central	291,742	57,849,931		5,725,675	52,415,998	58,141,673
B311 Mobility Fee District 1-West	1,707,672	10,031,201		5,545,576	6,193,297	11,738,873
B184 Rescue Impact Fee	455,361	5,000,442	1,200	5,454,603		5,455,803

# Capital Budget Presentation

Board of County Commissioners

July 14, 2015



# What is a Capital Project?

Capital projects are **one time activities**, which are **non-recurring** and provide for the acquisition, improvement, development, construction, or **extension of the useful life** of the County's capital assets.



# Assessing Need

## **New Projects**

- Strategic Plan
- Business Plan
- Comprehensive Plan
- Master Plans/Internal Strategic Plans
  - Facilities Master Plan
  - Parks + Open Space Master Plan
  - Fire Rescue
  - Sheriff
  - Libraries Strategic Plan
  - LRTP/Mobility Fee Update

## **Other Projects**

- Renewal and Replacement Projects
- Board Initiatives
- Citizens/Customers

# Phases of a Capital Project

Capital



Planning

Capital



Operations

Execution

Capital

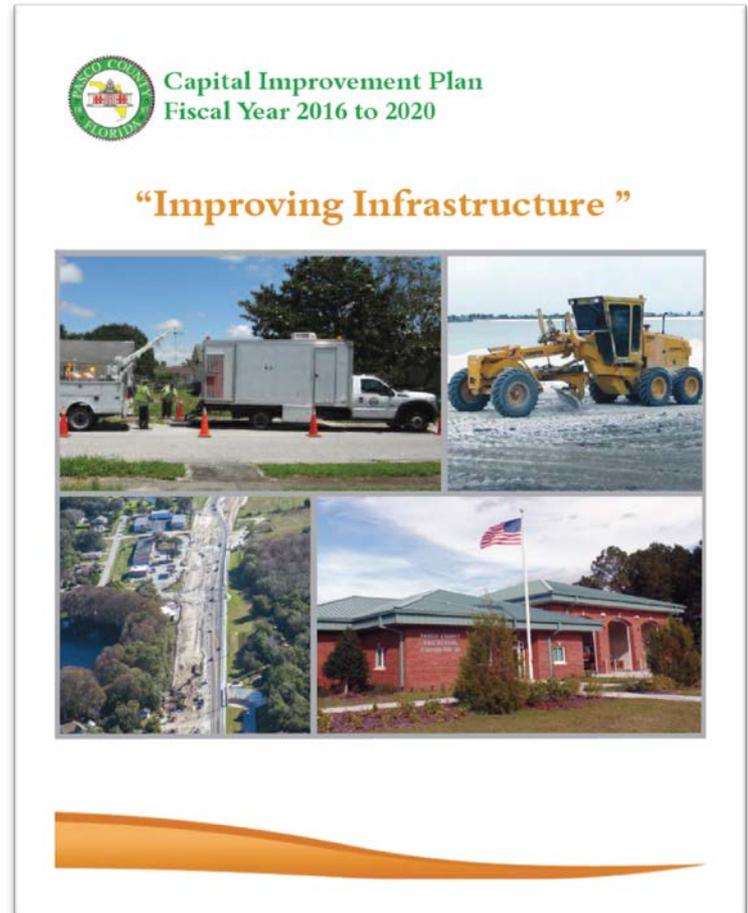
Operations



Renewal & Replacement

# What is the Capital Improvement Plan (CIP)?

*“Guiding document  
for the **efficient** and  
**effective**  
administration of  
**revenue** for capital  
projects. “*



# CIP Policy Framework



GFOA Best Practice *identifies the decision-making process*, including a *structured methodology for prioritizing needs* and allocating limited resources.

# Ranking Process

- Methodology based on GFOA standards
- General Scoring Criteria:
  1. Safety/Compliance/Emergency Preparedness
  2. Funding
  3. Coordination with Other Projects
  4. Conformity to Strategic Goals and Plans
  5. Economic Development
  6. Level of Service (LOS)
  7. Operations and Maintenance (O&M)
- Performance Measures
- Projects are independently evaluated

# Revenue Structure

**General**



**General  
Projects**

**Enterprises**



**Enterprise  
Specific  
Projects**

**Impact  
Fees**



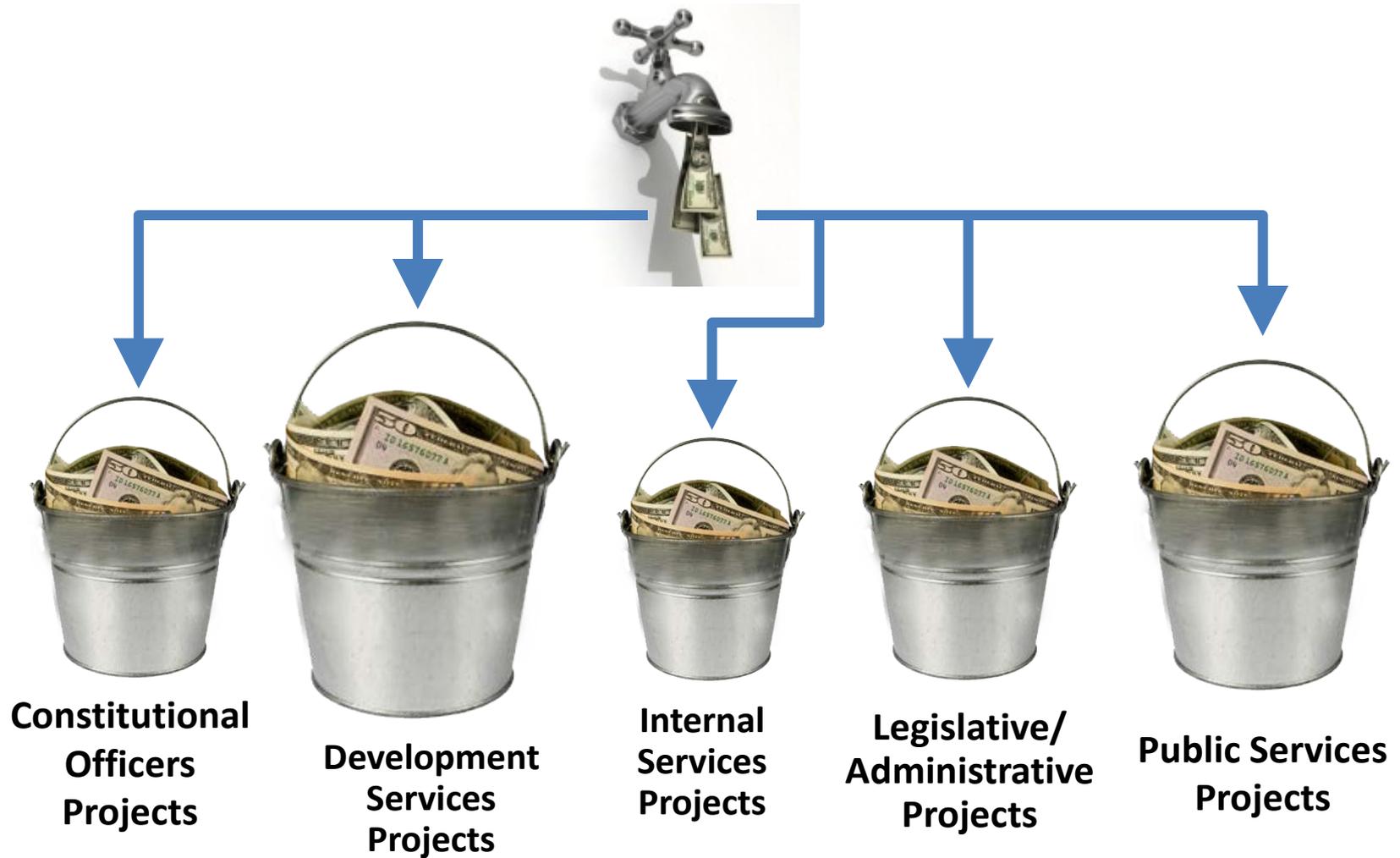
**Impact Fee  
Specific  
Projects**

**P4P**



**P4P  
Projects**

# Revenue Structure



# Capital Budget

	FY 2015 Budget	FY 2016 Budget
Constitutional Officers Capital	\$3,667,249	\$2,854,294
Development Services Capital	\$122,398,543	\$174,150,327
Internal Services Capital	\$19,774,631	\$18,429,578
Judicial Capital	\$260,000	\$449,365
Public Safety and Administration	\$20,827,728	\$22,918,435
Public Services Capital	\$22,764,051	\$15,684,657
Utilities Capital Improvements	\$82,937,062	\$64,603,187
	<b>\$272,629,264</b>	<b>\$299,089,843</b>

# 5 Year Capital Improvement Plan

Branch	No. of Projects	FY 2016	FY 2017 to FY 2020	Future Funding
Constitutional Officers	7	\$2,854	\$6,457	\$9,299
Development Services	99	\$174,150	\$311,641	\$323,162
Internal Services	9	\$18,430	\$4,600	\$0
Judicial	2	\$449	\$0	\$0
Public Safety & Admin	10	\$22,918	\$10,171	\$0
Public Services	24	\$15,685	\$23,214	\$5,560
Utilities	38	\$64,603	\$89,271	\$0
<b>Total</b>	<b>189</b>	<b>\$299,090</b>	<b>\$445,355</b>	<b>\$338,021</b>

\* Amounts (\$) are in thousands

# Legislative/Administrative

- No Projects on current CIP

# **DEVELOPMENT SERVICES**

# Development Services Summary

- Provide transportation infrastructure, improvements thru planning, design/permitting, right-of-way acquisition and construction, stormwater, and program maintenance.

## Projects

- 99 FY 16 | 127 total

## Cost

- \$174m FY 16 | \$486m total



# Development Services CIP

Category	No. of Projects	FY 2016	FY 2017 to FY 2020	Future Funding
Economic Development*	1	\$4,146,047	\$18,609,859	0
Environmental Lands	1	\$25,561,455	\$20,585,664	0
Mitigation / Studies	1	\$100,000	\$400,000	0
Multi-Use Paths	6	\$1,092,818	\$6,138,698	\$21,829,708
Paving Assessment Projects	14	\$7,541,774	0	0
Program Maintenance	3	\$12,352,506	\$23,967,420	\$73,800,918
Road Improvements	53	\$115,475,168	\$221,775,471	\$166,344,186
Roadway Lighting	4	\$100,000	\$3,895,614	\$1,180,784
Safety Improvements	5	\$879,516	\$792,500	\$1,158,858
Sidewalks	11	\$2,568,615	\$4,743,702	
Signalization	17	\$1,378,428	\$10,107,351	\$9,151,060
Stormwater	7	\$2,494,000	\$625,000	
Vehicles & Equipment**	4	\$460,000	0	0
<b>Total</b>	<b>127</b>	<b>\$174,150,327</b>	<b>\$311,641,279</b>	<b>273,465,514</b>

## Notes:

\*Economic Development is to be moved to Public Safety & Administration.

\*\*Includes Pole Barn for Vehicle & Equipment Storage.

# Development Services Stormwater Capital Plan FY 16 thru FY 20

- Design and permit flood control projects and replace deteriorated culverts.
- Install and improve existing stormwater systems.

## Projects

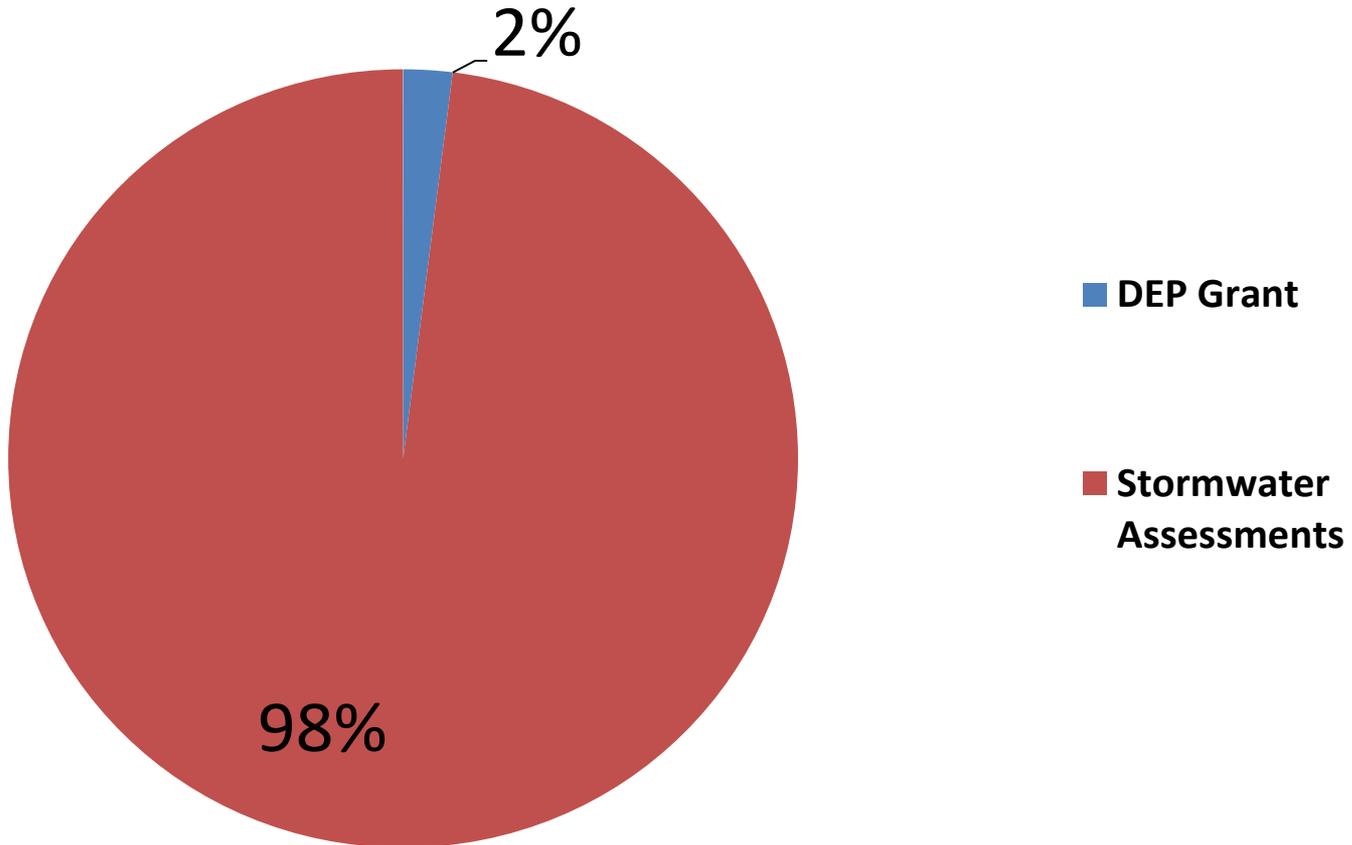
- 5 FY 16 | 7 total

## Cost

- \$2.5 m FY 16 | \$3.1 m total



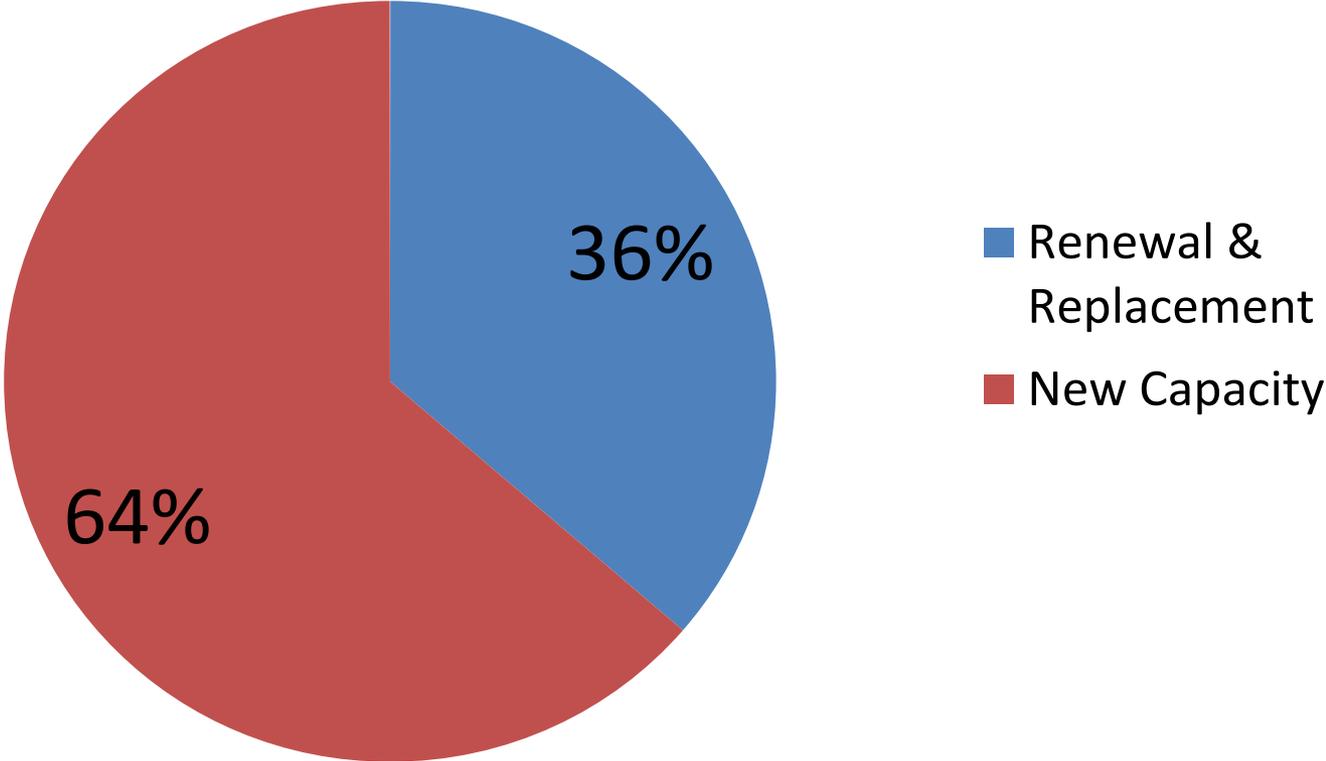
# Development Services – Stormwater Funding Sources FY 16



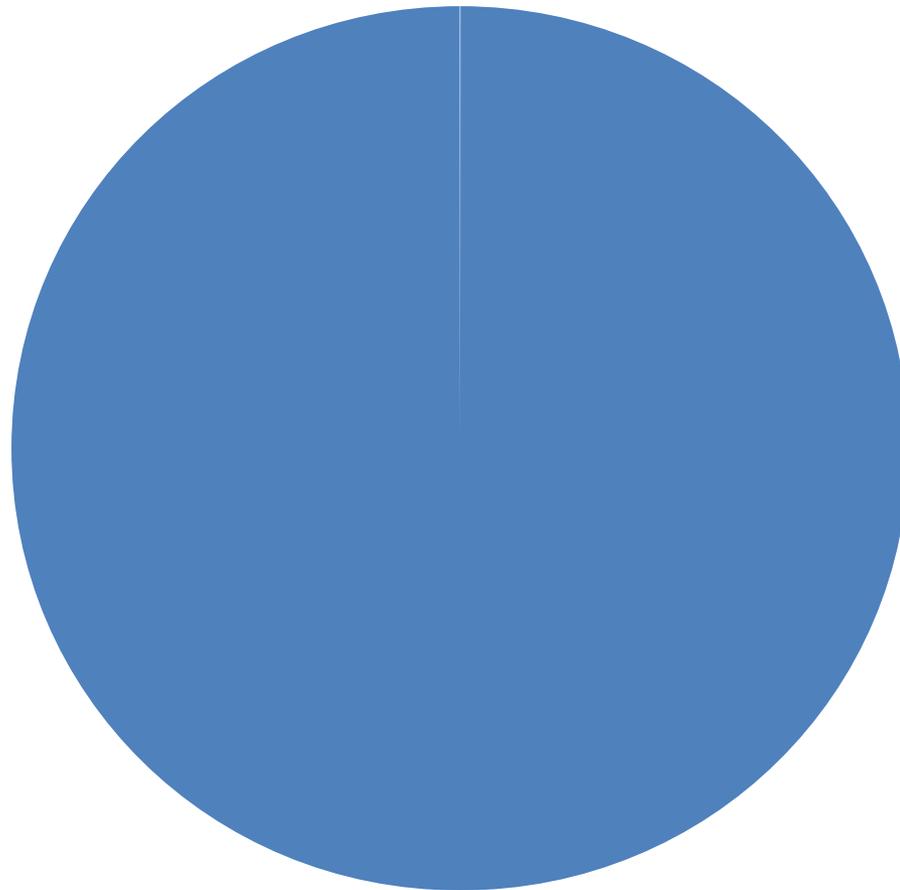
## Ranking Process

- Most Stormwater projects were already approved in previous years.
- Only 2 added to fund capital equipment for major maintenance and culvert inspection crews.
- Department is taking FY16 to re-evaluate the program (including potential future projects).

# Development Services – Stormwater Renewal & Replacement vs New Capacity



# Development Services – Program Maintenance Funding Sources

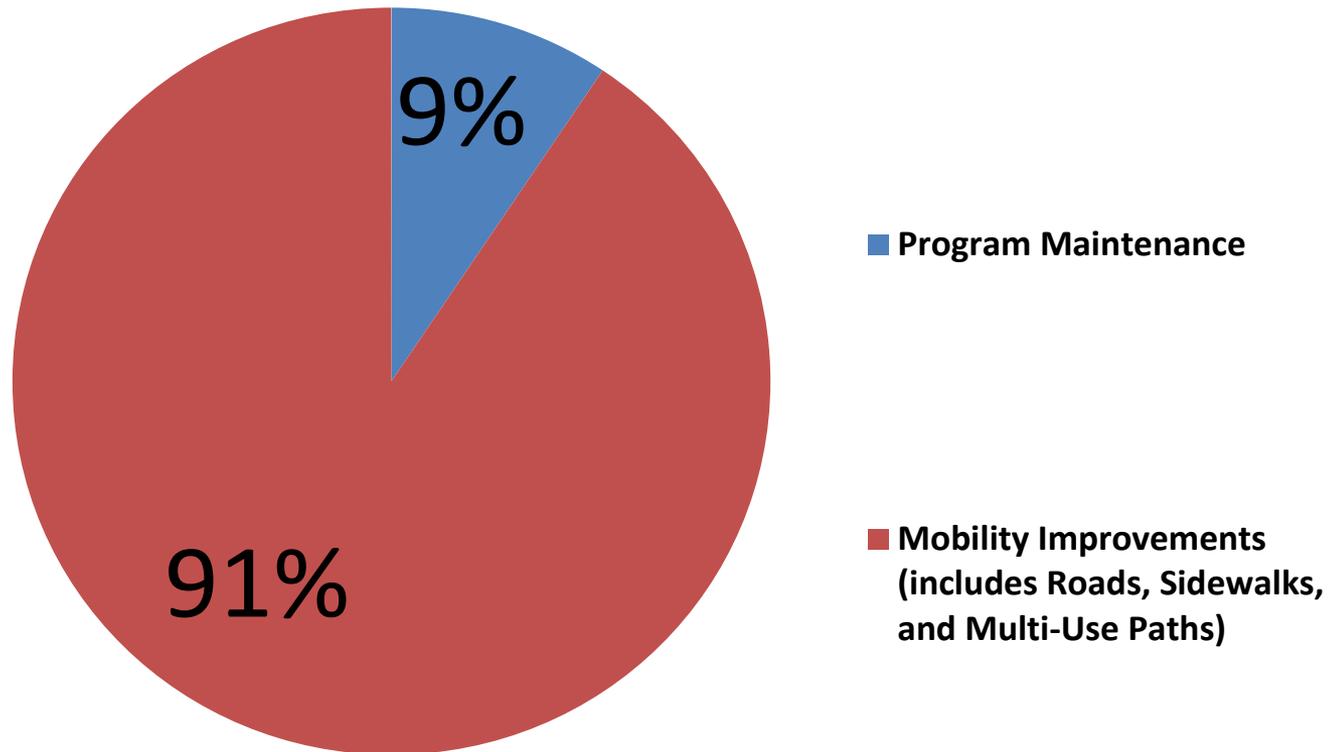


■ First Local Option Fuel Tax

## Ranking Process

- **All Arterial and Collector Roads Have Been Electronically Evaluated**
- **All Data Has Been Delivered But Is Not Loaded At This Time**
- **Data Will Be Loaded In August**
- **Final Recommendations Will Be Presented October Or November**
- **Initial Data Supports The Assumption That There Are Savings Available**

# Development Services – Program Maintenance vs New Capacity (FY 16)



# Mobility Improvements Summary

- Portion of CIP for Mobility Improvements (Road Improvements, Multi-Use Paths, and Sidewalks)

## Projects

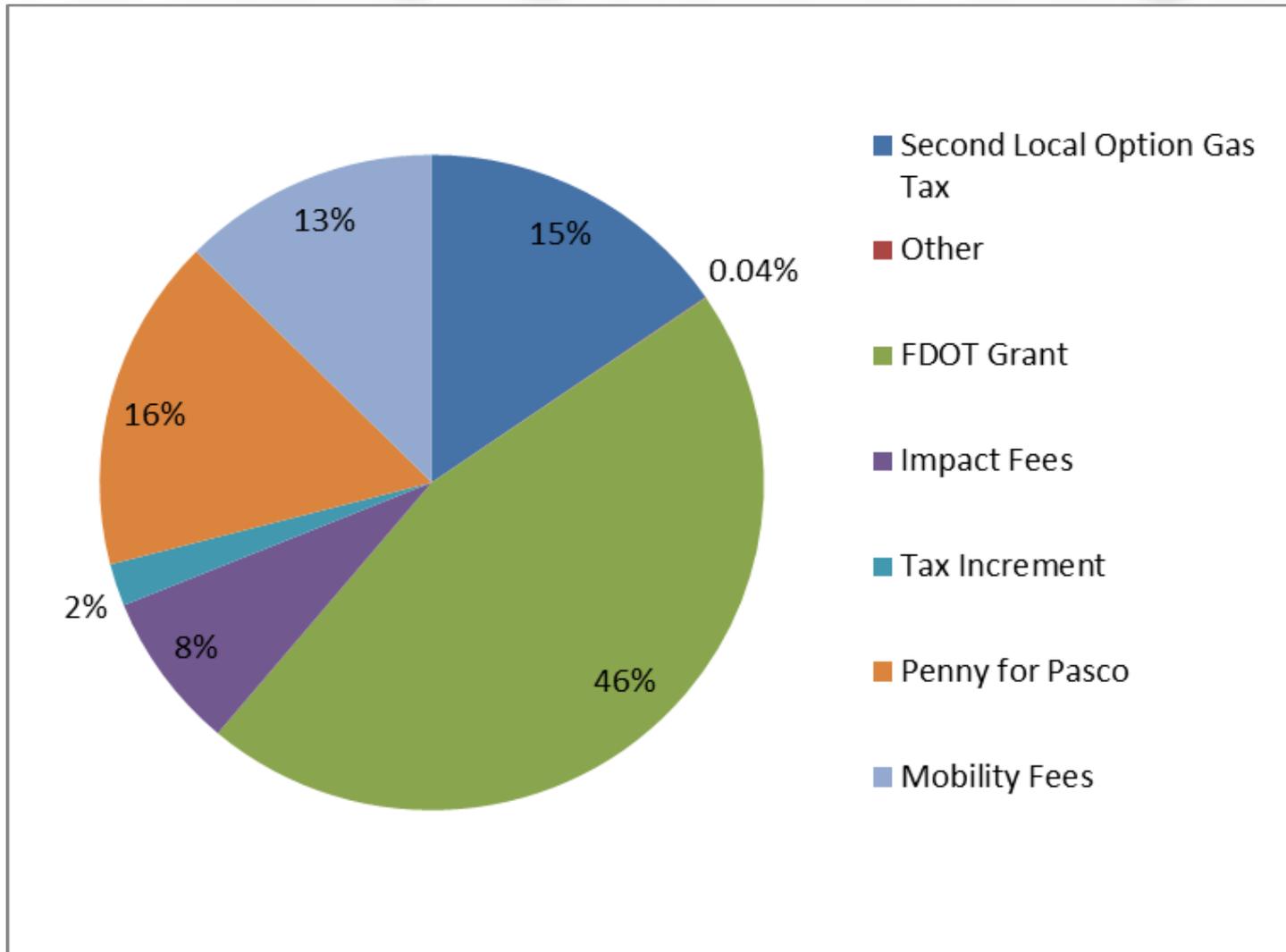
- 59 FY 16 | 71 total

## Cost

- \$119m FY 16 | \$233m total



# Development Services – FY 16 Mobility Improvements Funding Sources



# Ranking Process

1. What projects will be ranked?
  - a. All projects in the Five-Year Capital Plan (FY16-FY20).
  - b. All projects in the Fifteen-Year Transportation Program, thru FY30.
  - c. Unfunded projects in MPO's 2040 Long Range Transportation Plan that will be needed between 2020-2030.
  - d. Unfunded projects no longer obligated by Developers.

# Ranking Process

2. What projects will not be ranked?
  - a. Unfunded sidewalk/multi-use paths. Rank order established in the “2015 Priority List of Transportation Alternatives (TA) Projects, and 2015 Priority List of Safe Routes to Schools (SRTS) Projects”, approved by MPO on July 8, 2015.
  - b. FDOT projects, shown for Informational Purposes Only.
  - c. Developer Pipeline projects, Welbuilt Road shown for Informational Purposes Only.
  
3. Funding Sources
  - a. Projects grouped by Mobility Fee Zone (West, Central and East)
  - b. Penny for Pasco Projects ranked separately
    - (1) Dedicated funding source
    - (2) Approved by Resolution

# Ranking Process

## Criteria:

- Safety and Operational Concerns
- Funding – Existing or Possibility of Joint Funding
- Coordination with Other Projects
- Consistency with the County's Strategic Plan, Departmental Goals, MPO's 2040 Long-Range Transportation Plan, Road Safety Audits, Existing Agreements and Resolutions
- Potential for Favorable Economic Impact
- Level of Service and MPO's 2040 LRTP Needs Plan
- Operations & Maintenance if benefit was derived

# Ranking Process

## Observations:

- Consider a lot of factors in ranking a project
- Takes time
- Good tool for new project selection or changing direction

# Project Highlights in the FY16 Transportation Capital Plan

## Safety and Operational Improvements Added:

- **Ridge Road/Decubellis Road/Moon Lake Road Intersection Improvement (Construction Only)**
- **SR 52 and McKendree Road Intersection Improvement (Design and Construction)**
- **SR 52 and Old Pasco Road Intersection Improvement (Design and Construction)**
- ***NEW* Countywide Sidewalk/Safe Paths to Schools Program (Annual Funding of \$1m)**

# Project Highlights in the FY16 Transportation Capital Plan (cont.)

## Changes to Project Scope and/or Project Cost:

- **Ridge Road Extension** from Ridge Road to Suncoast Parkway – Increased Construction Funding (\$19,080,228)
- Road Safety Audit – **Hudson Avenue and US 19 Intersection Improvement** (Design and Construction)
- Safety Improvement – **Lake Patience Phase II** from Oakstead Boulevard to the CSX Railroad Tracks (Construction)
- **SR 52/Clinton Avenue Extension** from East of McKendree Road to East of US 301 – Funding Right-of-Way Acquisition Phase (\$18,000,000) – FDOT funding Design and Construction

# Project Highlights in the FY16 Transportation Capital Plan (cont.)

## What was the Impact to the Five-Year Program?

- **CR 54 (Wesley Chapel Boulevard)** from SR 54/56 to Progress Parkway was *moved from FY19 to FY22*
  - Applying for CIGP Funding from FDOT (\$7,322,702 for Right-of-Way Acquisition beginning in FY16
  - Engineer's Cost Estimate to be Re-Evaluated – Potential CST Cost Savings of \$3,500,000
  - Re-Evaluate and Rebalance in FY17 to advance the project
- **SIB Loan for SR 56**, additional two lanes, *could not be funded* with the increased funding needed for other County projects.

# Traffic Operations & Safety Improvements Summary

- Portion of CIP for Signalization, Roadway Lighting, and Safety Improvements

## Projects

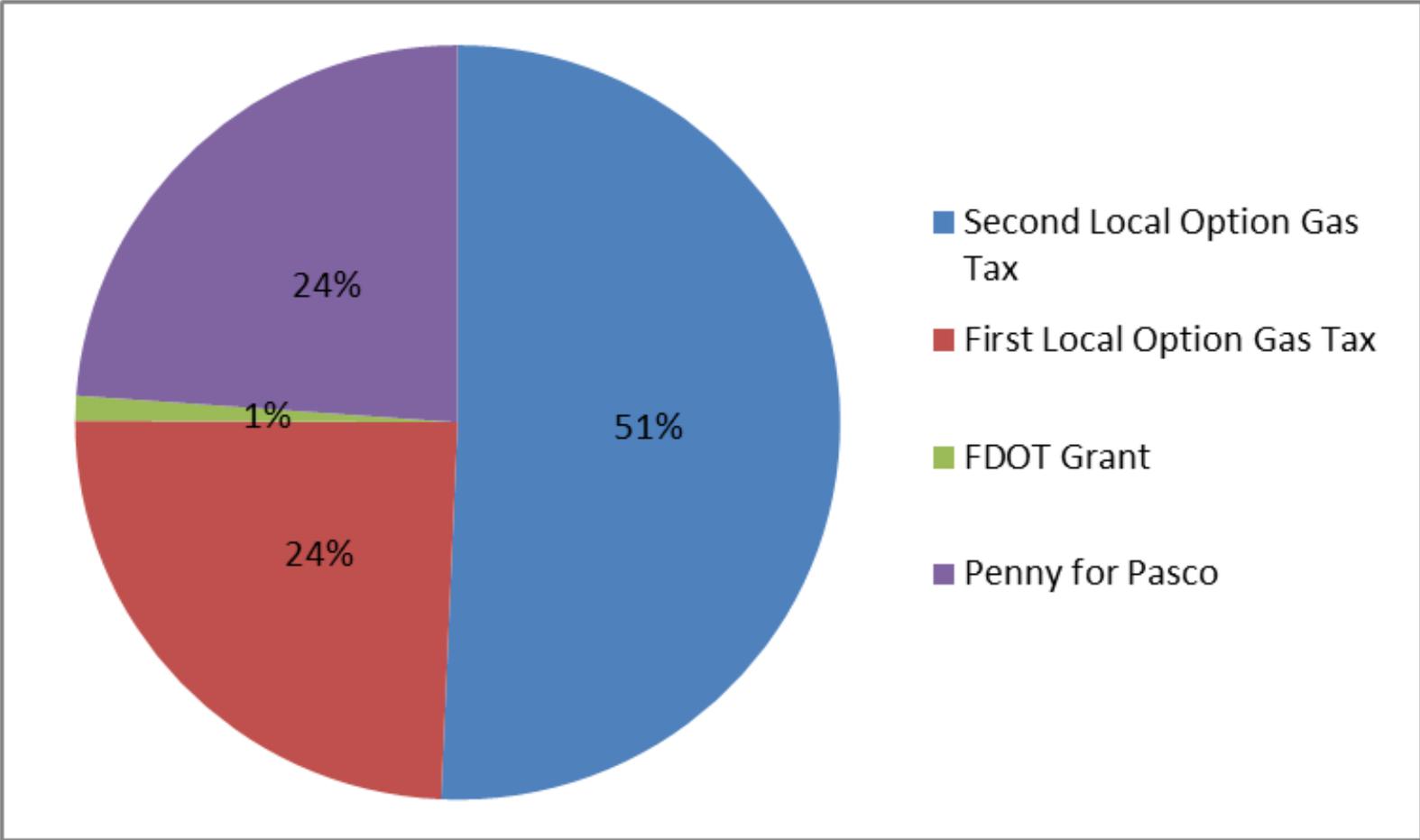
- 16 FY 16 | 26 total

## Cost

- \$2.3 m FY 16 | \$14.8 m total

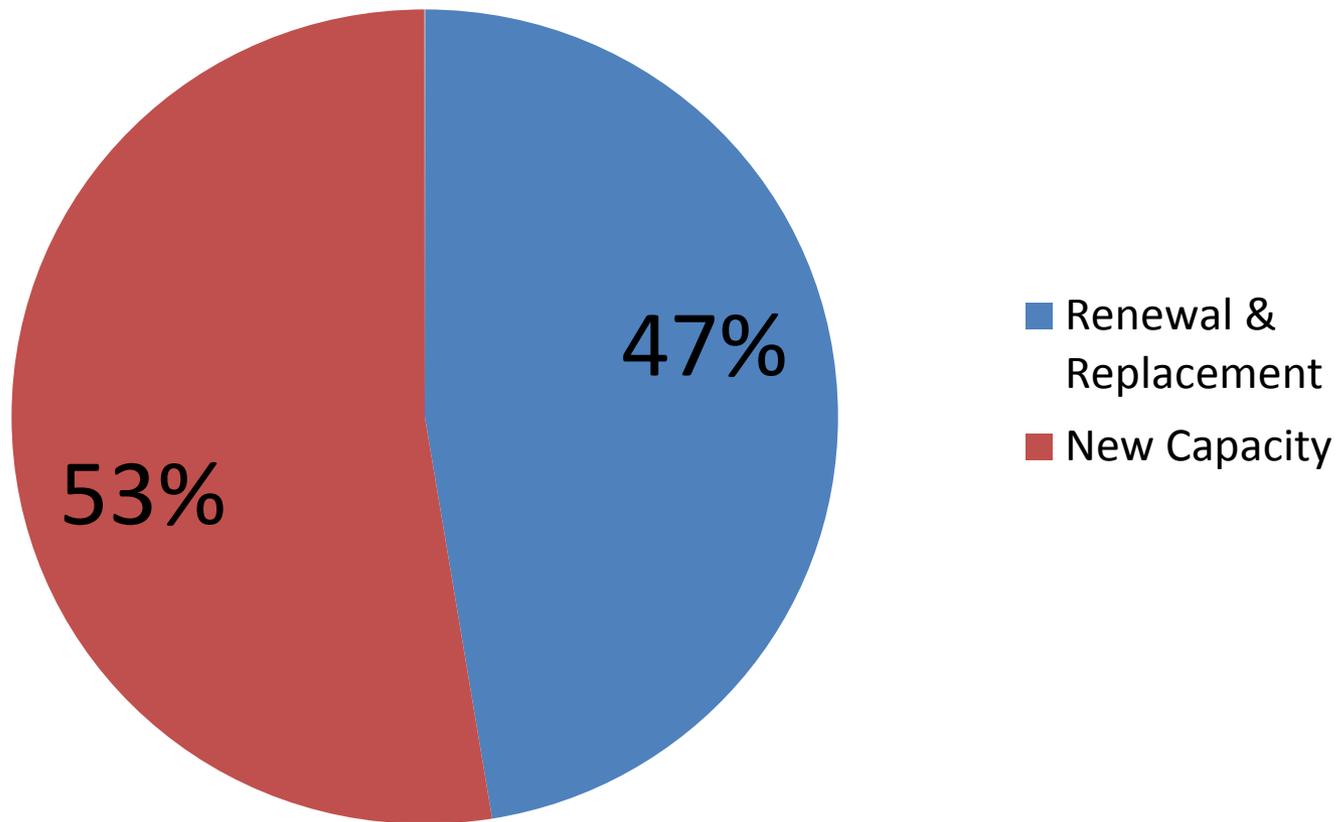


# Development Services – Signalization, Roadway Lighting & Safety Improvements Funding Sources



# Development Services – Signalization, Roadway Lighting, & Safety Improvements

## Renewal & Replacement vs New Capacity



# Unfunded Needs – Looking Ahead

## *Sidewalks/Multi-Use Path Projects:*

Total	Estimated Cost
15	\$6,199,099

## *Unfunded Developer (Prior) Obligations:*

Total	Estimated Cost
3	\$24,261,078

## *MPO Needs Plan (2020-2030):*

Total	Estimated Cost
12	\$488,567,939

## *MPO Needs Plan (2030-2040):*

Total	Estimated Cost
23	\$1,079,184,149

# Development Services – Unfunded Transportation Project Summary

- All Unfunded Projects

## Projects

- 53

## Cost

- \$1,598,212,265



# **INTERNAL SERVICES**

# Internal Services Summary

- Provide equipment, buildings, and other facilities for most County agencies, departments, and divisions
- Also includes Constitutional and Judicial Capital

## Projects

- 12 FY 16 | 12 total

## Cost

- \$18.9 m FY 16 | \$23.5 m total



# Internal Services CIP

Category	No. of Projects	FY 2016	FY 2017 to FY 2020	Future Funding
General Government	9	\$18,430	\$4,600	0
Judicial	2	\$449	0	0
Sheriff	1	\$50	0	0
<b>Total</b>	<b>12</b>	<b>\$18,929</b>	<b>\$4,600</b>	<b>\$0</b>

\* Amounts (\$) are in thousands

# Ranking Criteria

- All Project Types Considered:
  - Inter-Departmental Service Requests (IDSR) from departments
  - Facilities staff evaluate projects based on maintenance needs throughout the year
  - Facilities Master Plan recommendations
- All Projects ranked based on scoring criteria
- Smaller maintenance projects (less than \$50K) are presented in Facilities Operating Budget
- Larger projects (more than \$50K) are presented in the Capital Improvement Plan

# Ranking Criteria

## Evaluation Criteria Considered for all Project Types:

- Condition
- Capacity
- Configuration
- Master Plan Objectives Compliance
- Impact/Level of Service
- Life Safety/Compliance
- Operations & Maintenance Impact
- Strategic Plan Alignment
- Energy
- Relationship with Other Projects

# Smaller Maintenance Projects

- Project scores ranged from 9 to 46
- Highest scoring projects funded 39 to 46
- Tradeoff decisions required for projects scoring 29 to 38
- Nine projects below median funded
  - Roof system related
  - Department/Customer highest priority

## REQUESTED

97 Projects (\$1,840,775)

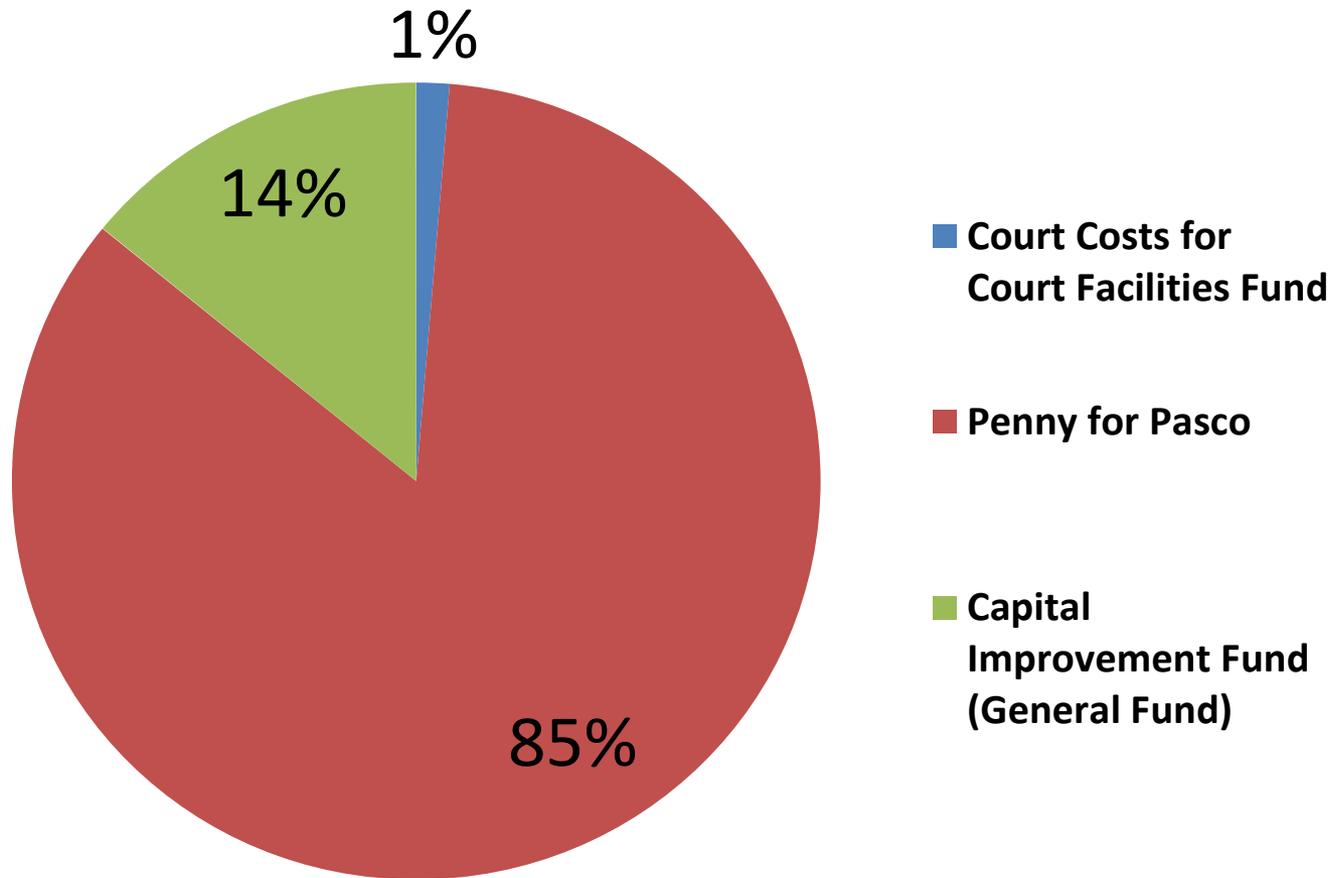
- **B001 - \$1,665,135 (85)**
- B119 - \$110,500 (6)
- B107 - \$45,600 (3)
- B193 - \$19,540 (3)

## FUNDED

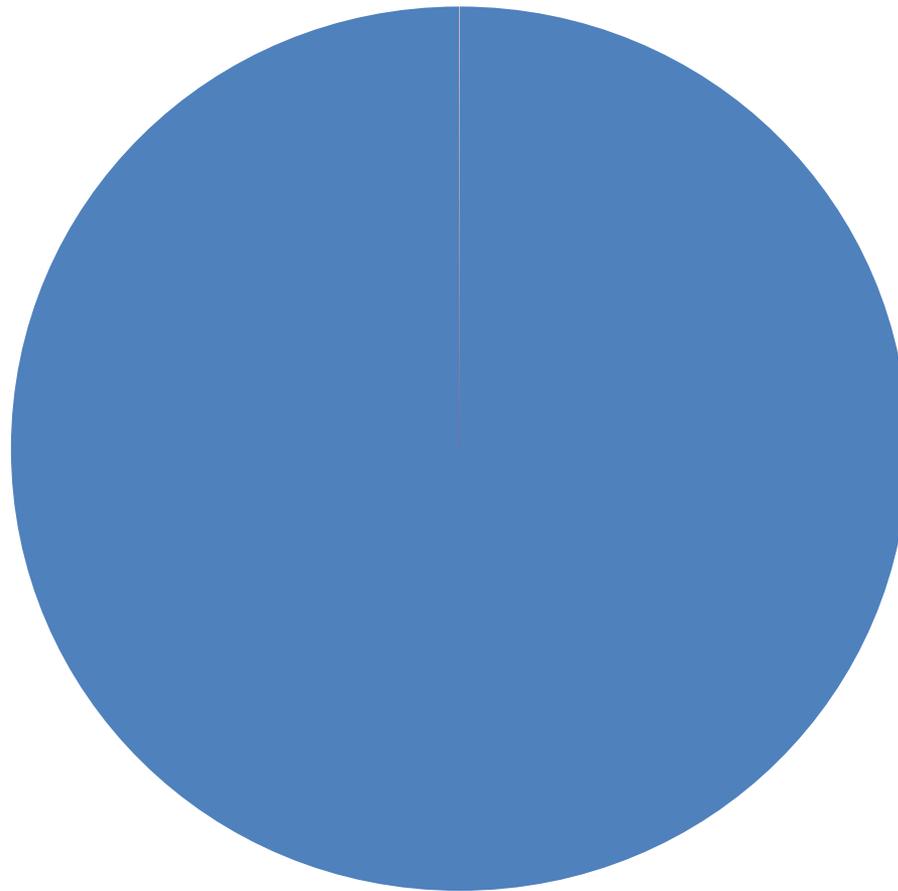
41 Projects (\$712,790)

- **B001 - \$537,150 (29)**
- B119 - \$110,500 (6)
- B107 - \$45,600 (6)
- B193 - \$19,540 (3)

# Internal Services Funding Sources



# Internal Services Renewal & Replacement vs New Capacity



- Renewal and Replacement
- New Capacity

# Internal Services – Unfunded Projects

Judicial (1), Constitutionals (5), General Govt (2)

## Projects

- 8 Total

## Cost

- \$266.7 m



# **PUBLIC SAFETY AND ADMINISTRATION**

# Public Safety and Administration - Summary

- Provide for first response needs of County residents and Tourism Development

## Projects

- 10 FY 16 | 16 total

## Cost

- \$23 m FY 16 | \$33m total

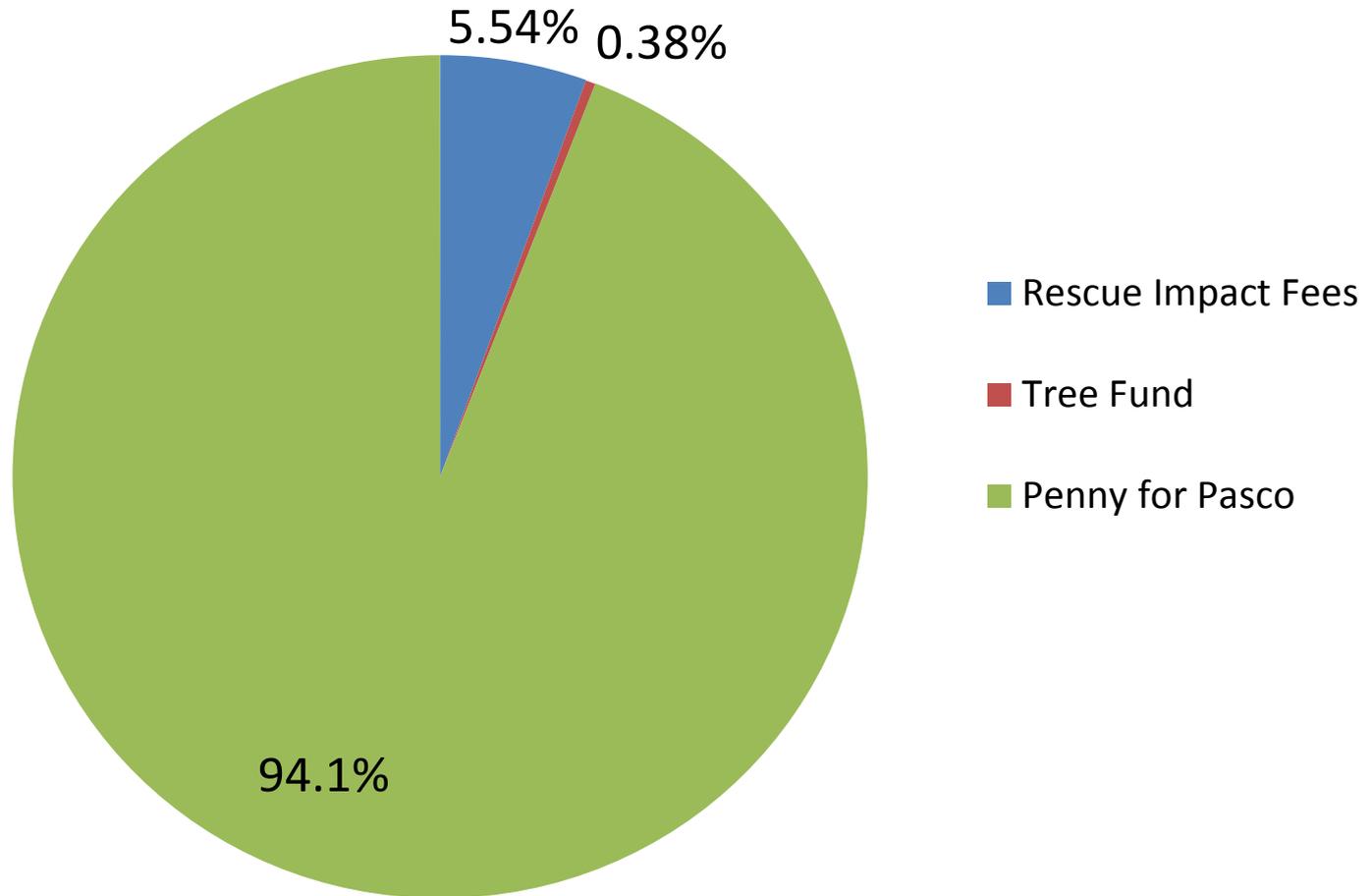


# Public Safety & Admin CIP

Category	No. of Projects	FY 2016	FY 2017 to FY 2020
Fire-Rescue	15	\$7,493,608	\$10,171,100
Tourism Development	1	\$14,974,827	\$0
<b>Total</b>	<b>16</b>	<b>\$22,918,435</b>	<b>\$10,171,100</b>

- \*Note: Please see Development Services Capital for Economic Development which will be moved to Public Safety and Administration.

# PS&A – Fire-Rescue Capital Funding Sources FY 16



# Ranking Process

- **Fire Stations**

- External and internal studies, Public input, Industry best practices
  - Economic growth and population densities
  - Call volumes and response times
  - Insurance Services Office (ISO) rating

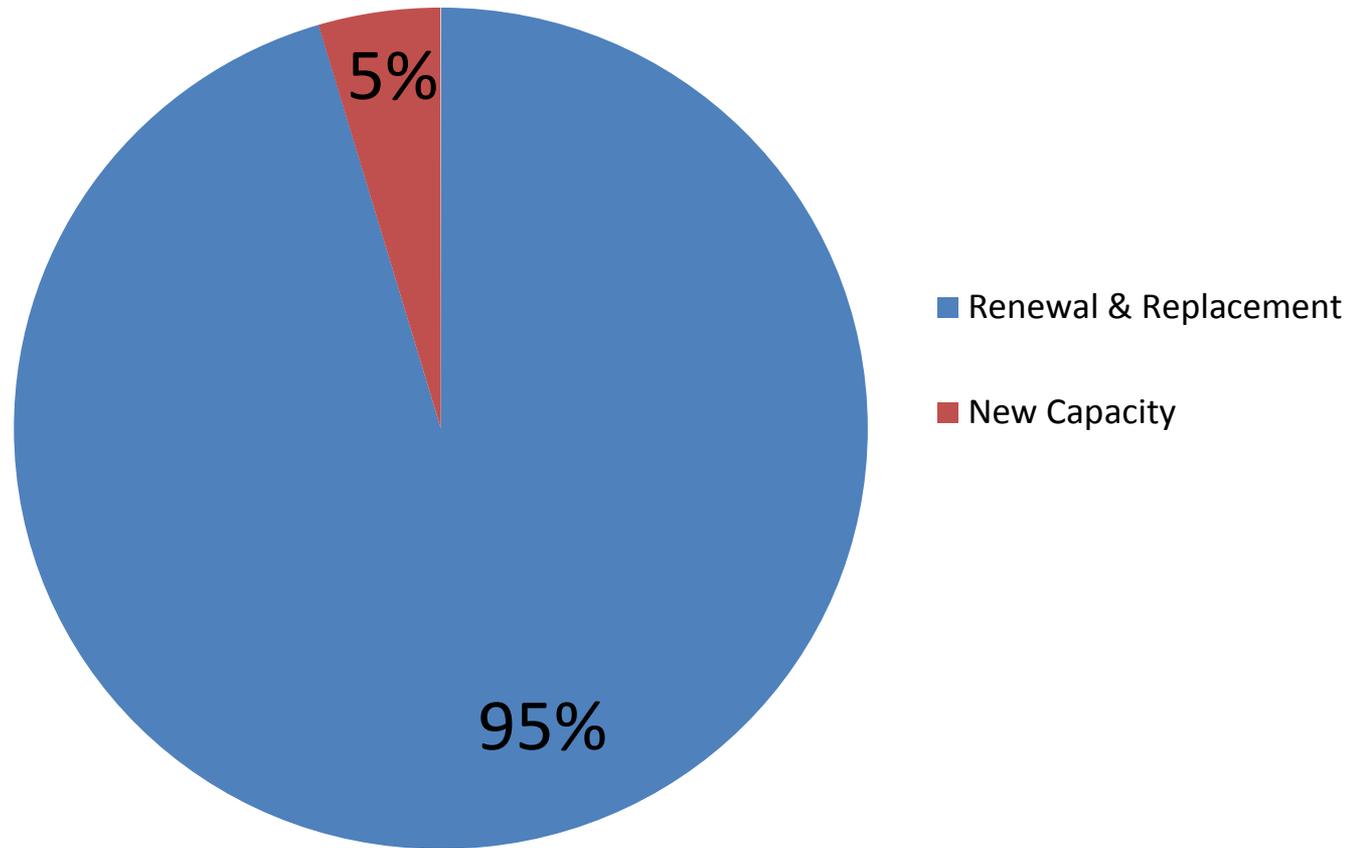
- **Equipment**

- Internal Capital Replacement Plan implementation in FY16
  - Focuses on proactive, phased replacement to increase equipment reliability and improve budget forecasting for replacement.
  - Improved LOS through technology refresh

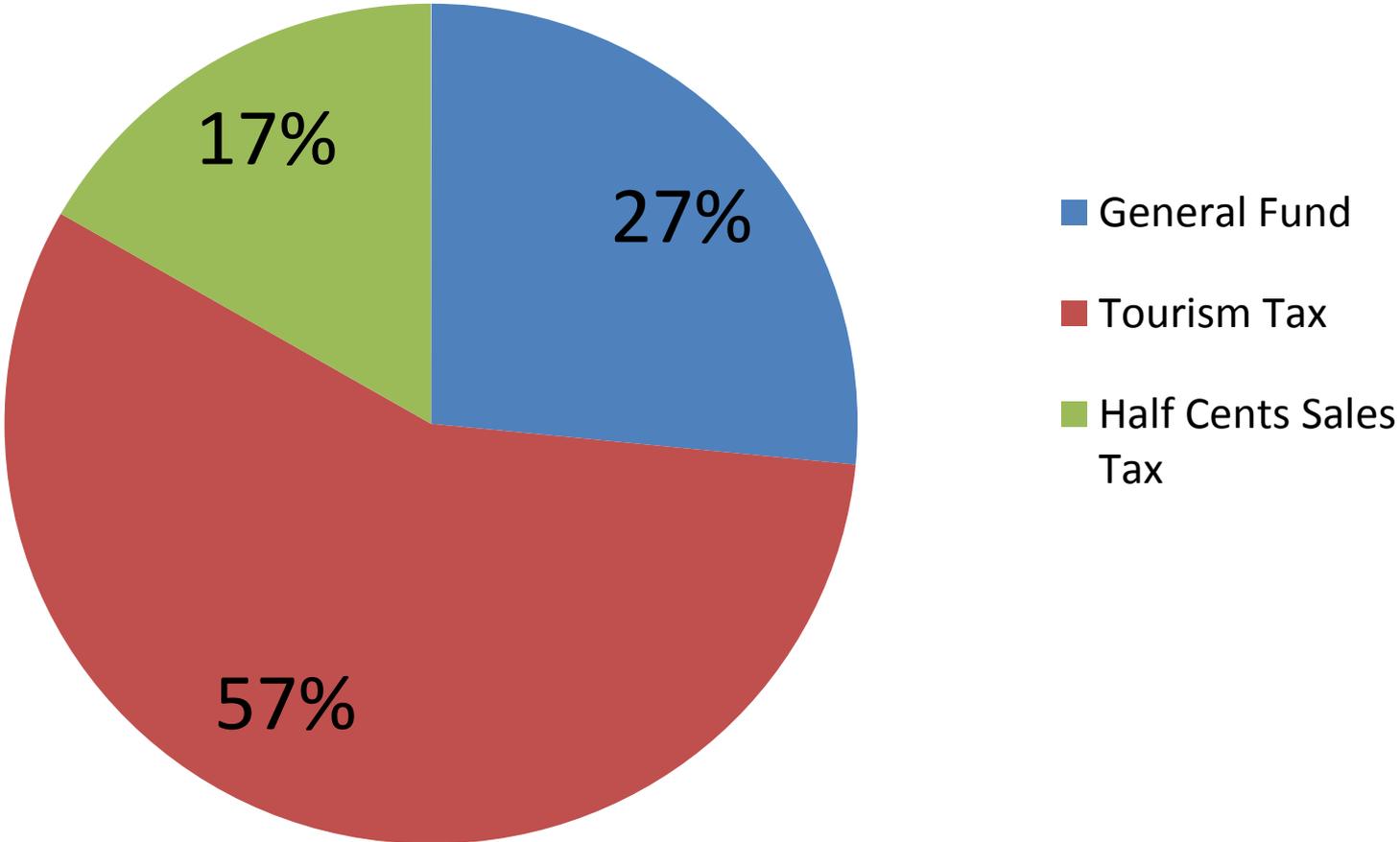
- **Vehicles**

- Follows a pre-defined schedule based on age and wear.

# Fire-Rescue and General Government Renewal & Replacement vs New Capacity



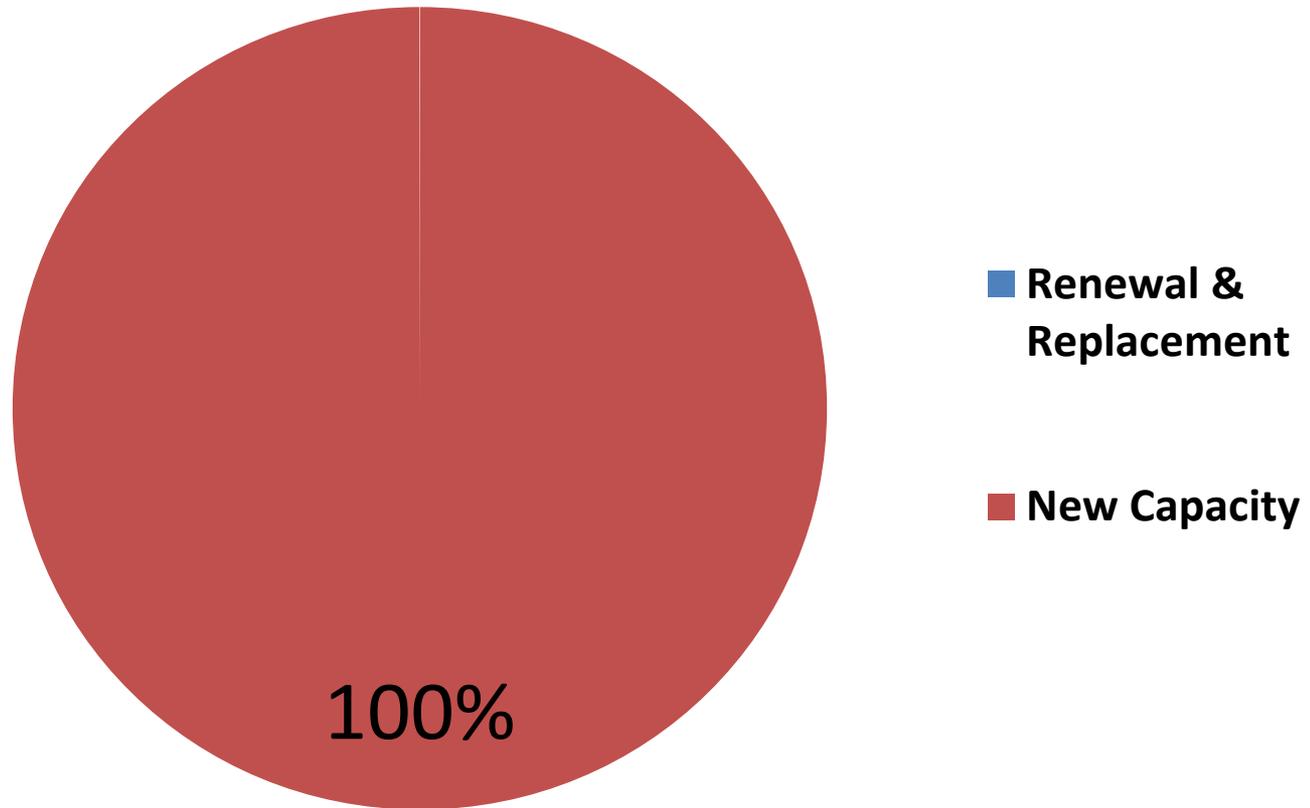
# PS&A –Tourism Funding Sources FY16



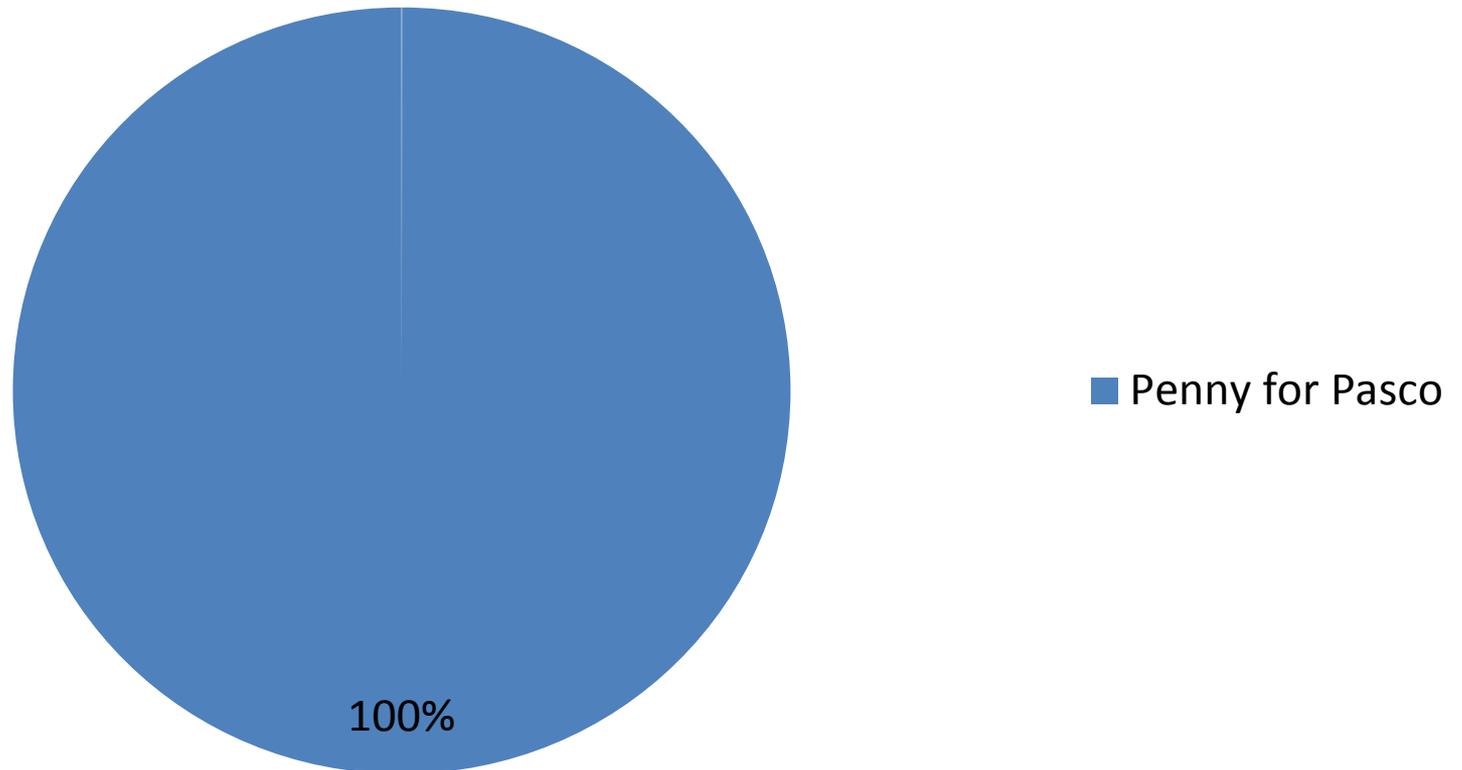
# Ranking Process (Tourism)

- Florida Statute 125.0104
- Ordinance 90-10, most recently amended 8/15/13
  - 26% Administration
  - 64% Promotions
  - 10% Capital Improvements
- Current funds are committed

# Tourist Development Renewal & Replacement vs New Capacity



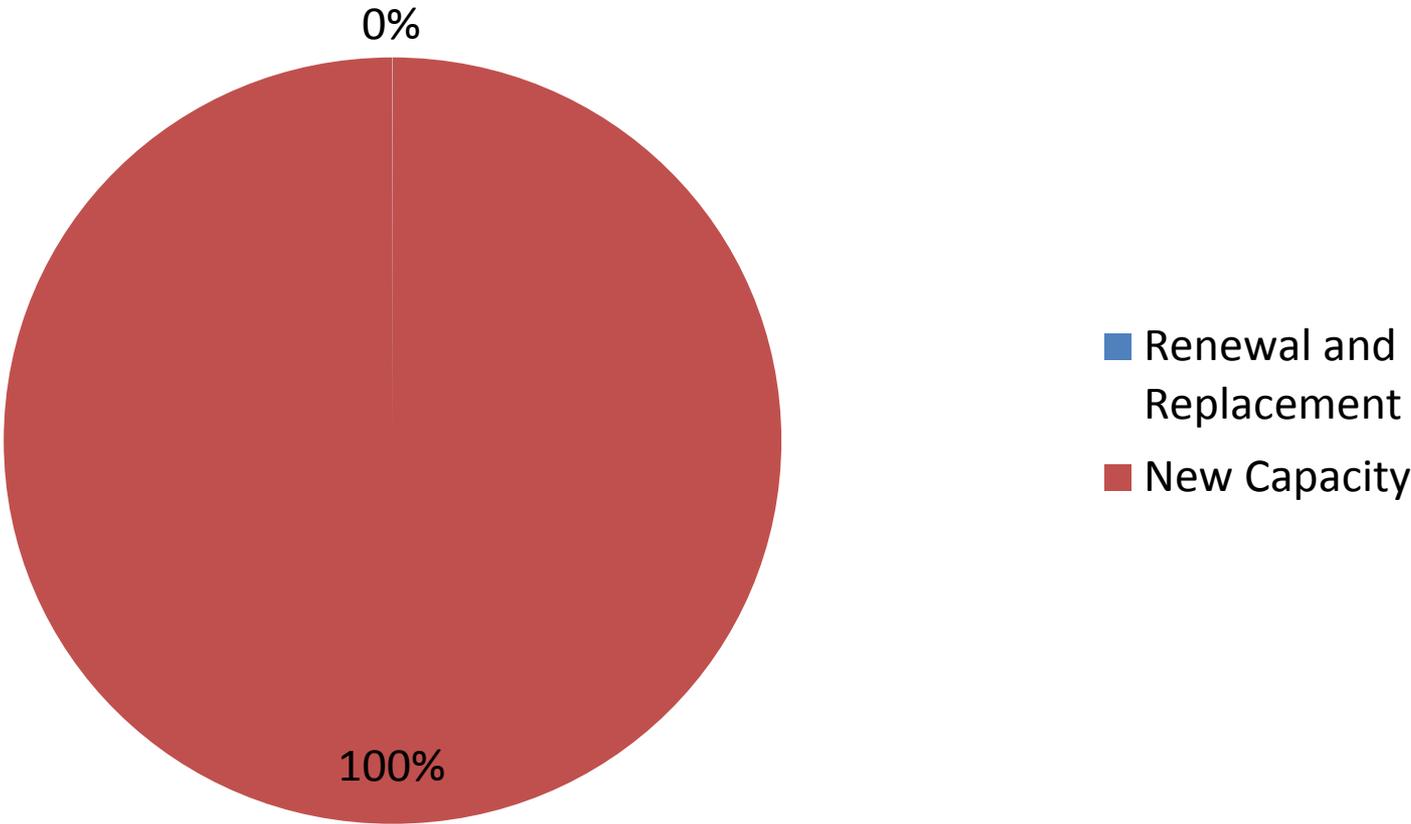
# PS&A – Office of Economic Growth Funding Sources



# Ranking Process (Economic Growth)

- New Process for Economic Growth Projects
- Projects are ranked based upon site selection scoring criteria established in RFP/RFI process
- Scores and award of funding
  - Technical Review Team
  - Finalized by the BCC
- Initial Program - Revolving Loan Fund
  - Will provide program income to maximize fiscal impact and reach of P4P – Jobs and Economic Trust Fund

# Economic Growth Renewal & Replacement vs New Capacity



# PS&A Services – Unfunded Projects

## Projects

- 9

## Cost

- \$25.4m





# **PUBLIC SERVICES**

# Public Services Summary

- Provide the necessary infrastructure to provide for the health, social, and leisure needs of residents

## Projects

- 20 FY 16 | 24 total

## Cost

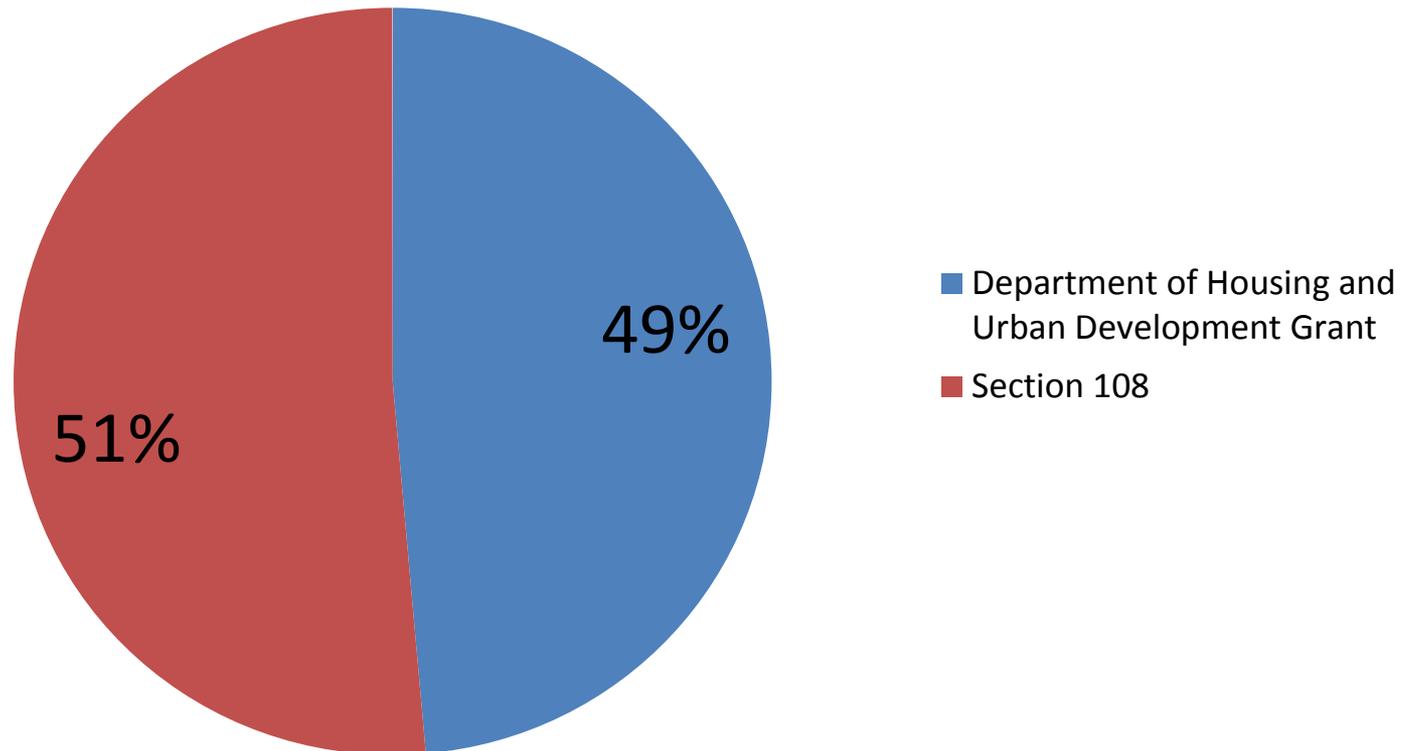
- \$15.7 m FY 16 | \$38.9m total

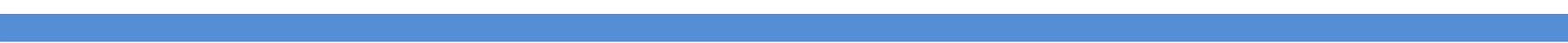


# Public Services CIP

Category	No. of Projects	FY 2016	FY 2017 to FY 2020
Animal Services	1	\$14,041	0
Community Development	2	\$2,140,594	\$1,616,472
Community Services/General Government	2	\$160,000	0
Libraries	1	\$217,327	\$2,590,947
Parks, Natural Resources and Recreation	12	\$6,729,617	\$6,268,912
Public Transportation	10	\$6,423,078	\$13,007,279
<b>Total</b>	<b>28</b>	<b>\$15,684,657</b>	<b>\$23,483,610</b>

# Public Services – Community Development Funding Sources

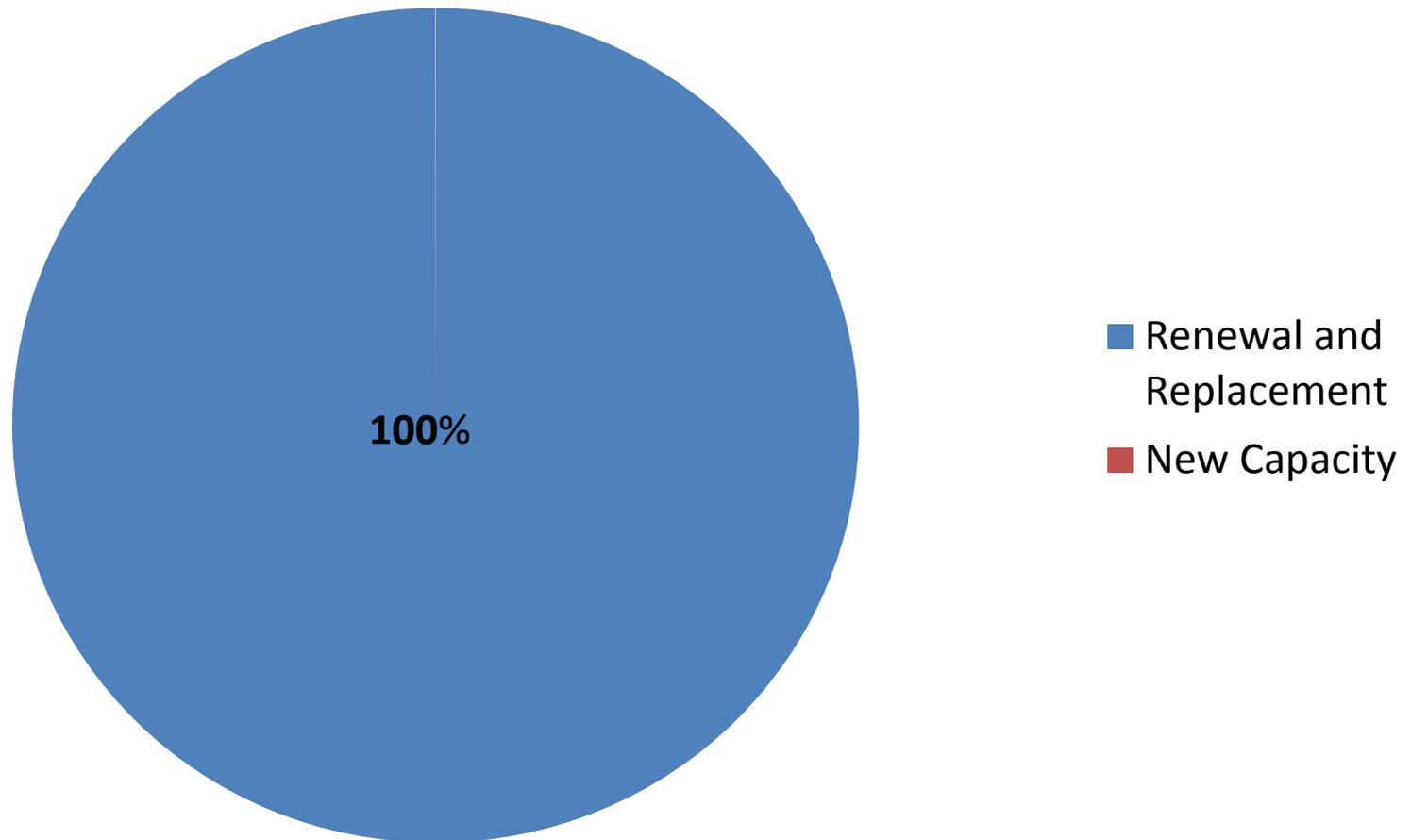




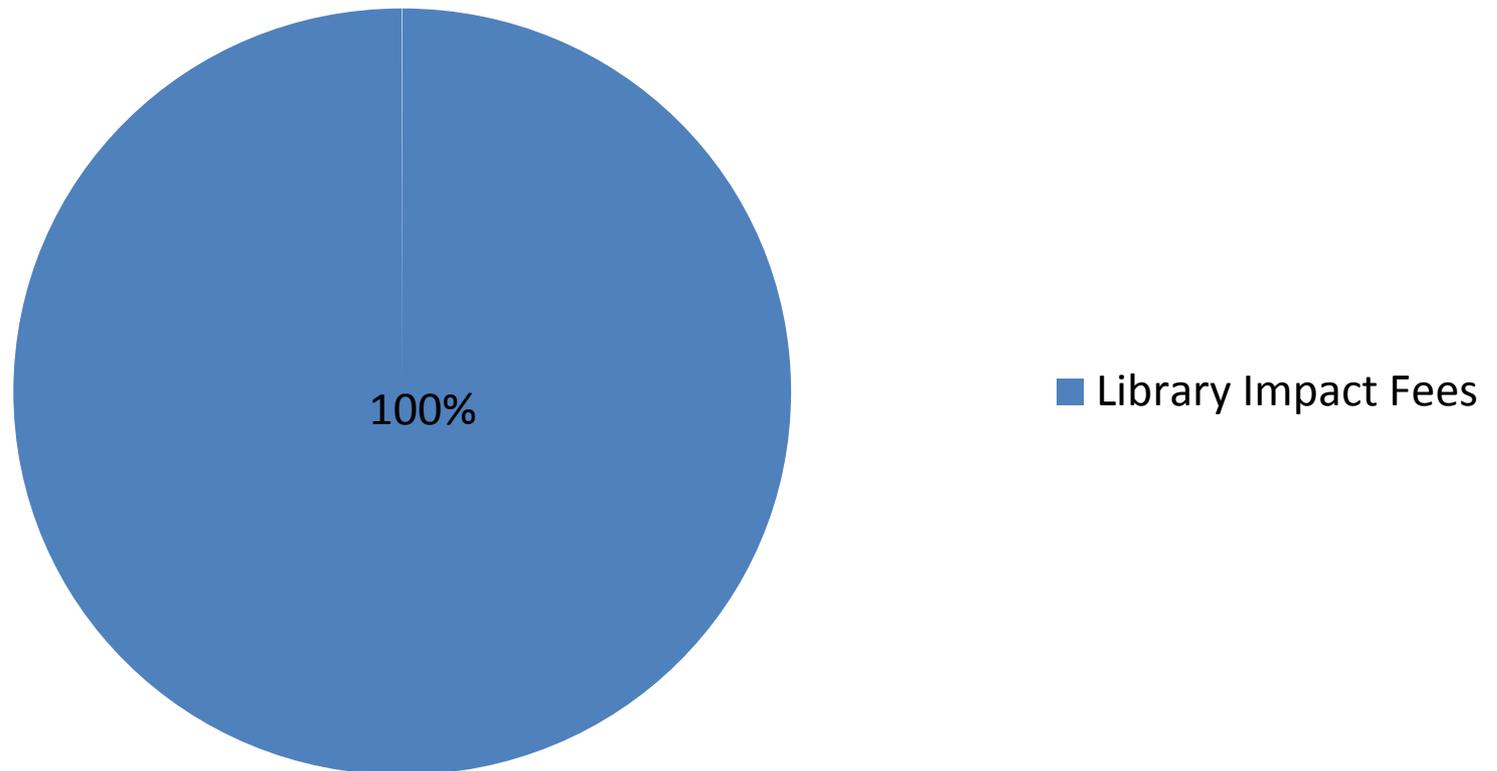
# Ranking Process (Community Development)

**Project priority determined as  
part of Community  
Development Neighborhood  
Planning Process**

# Public Services – Community Development Renewal & Replacement vs New Capacity

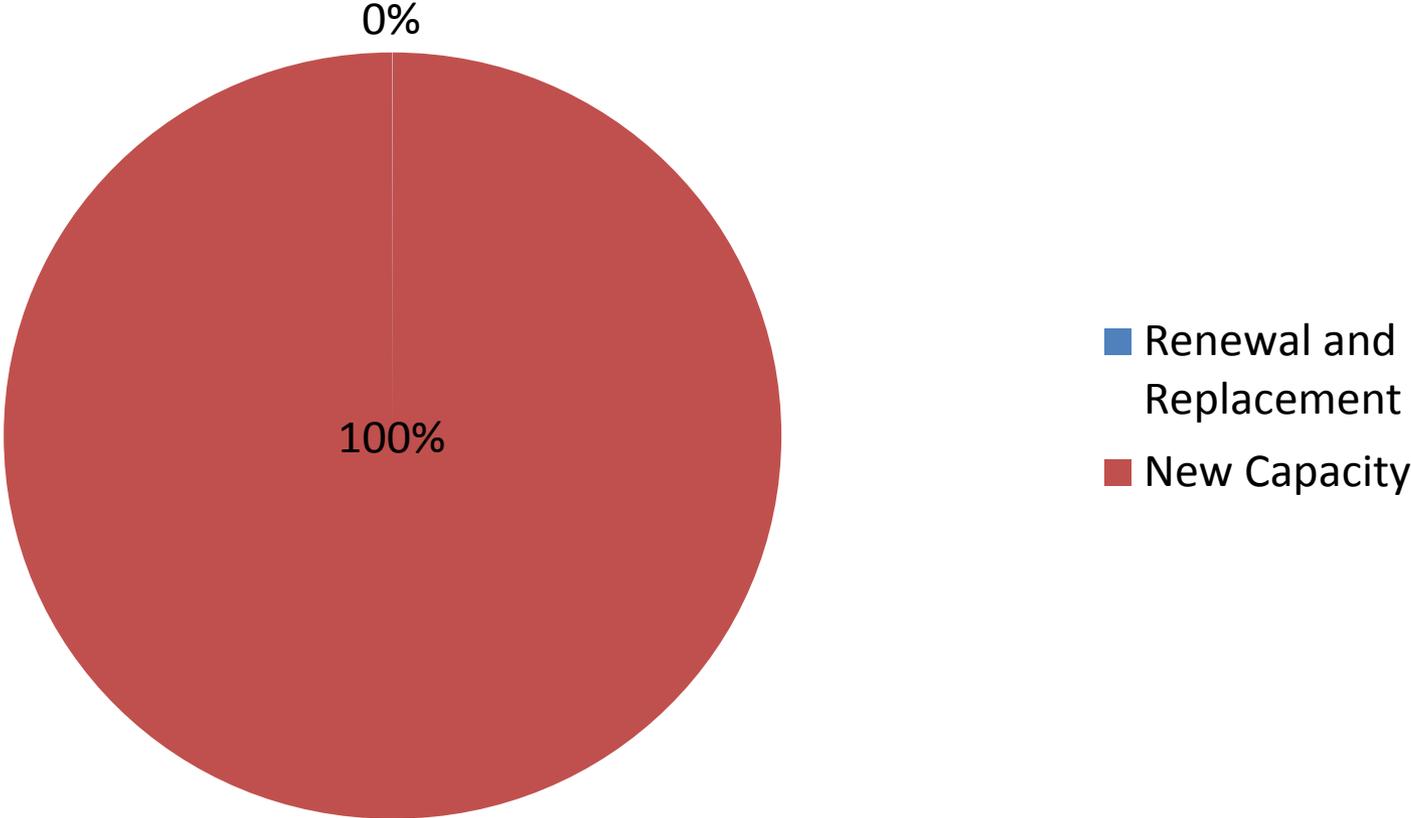


# Public Services – Libraries Funding Sources

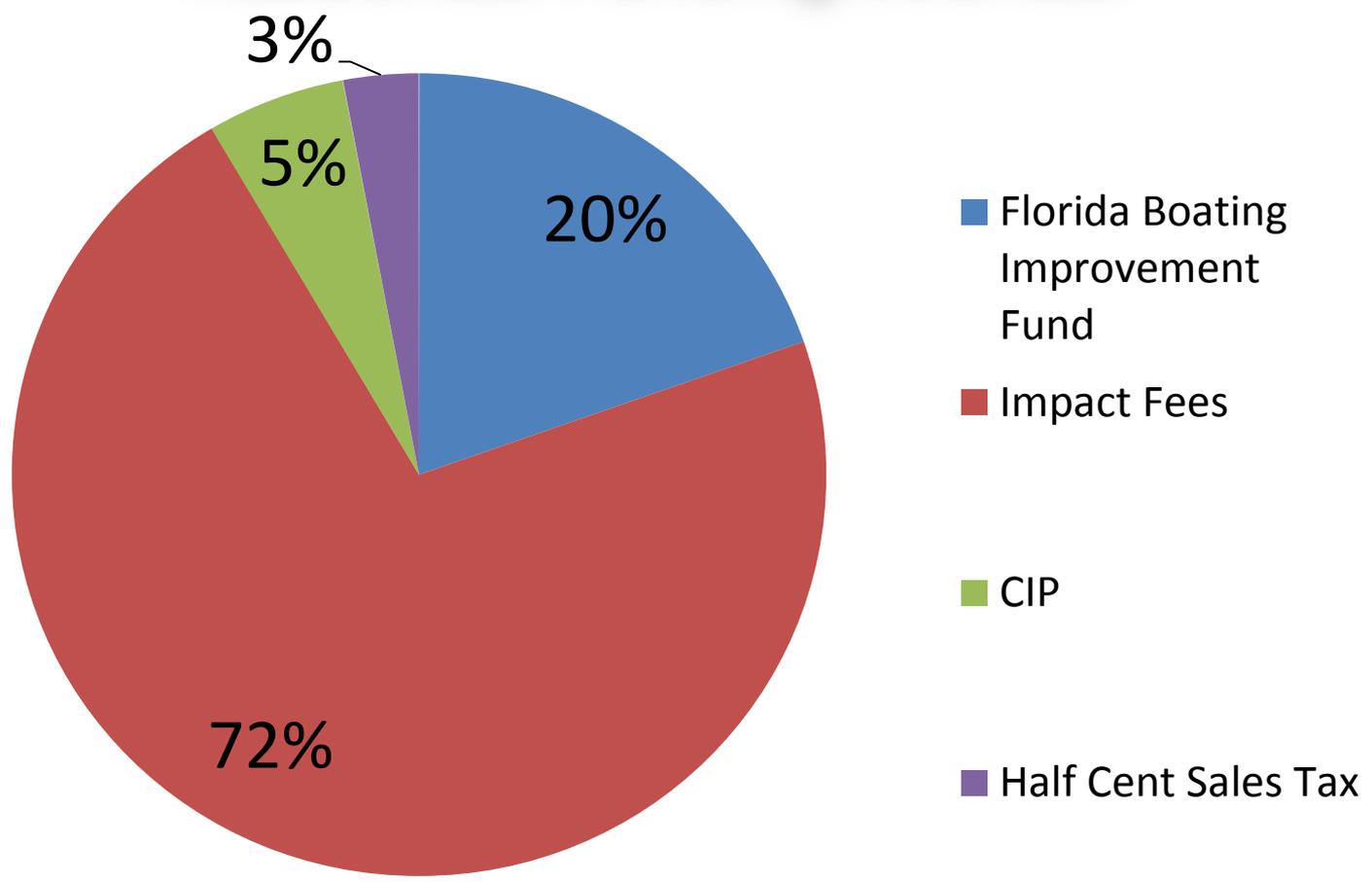


# Public Services – Libraries

## Renewal & Replacement vs New Capacity



# Public Services – Parks, Recreation, and Natural Resources Funding Sources

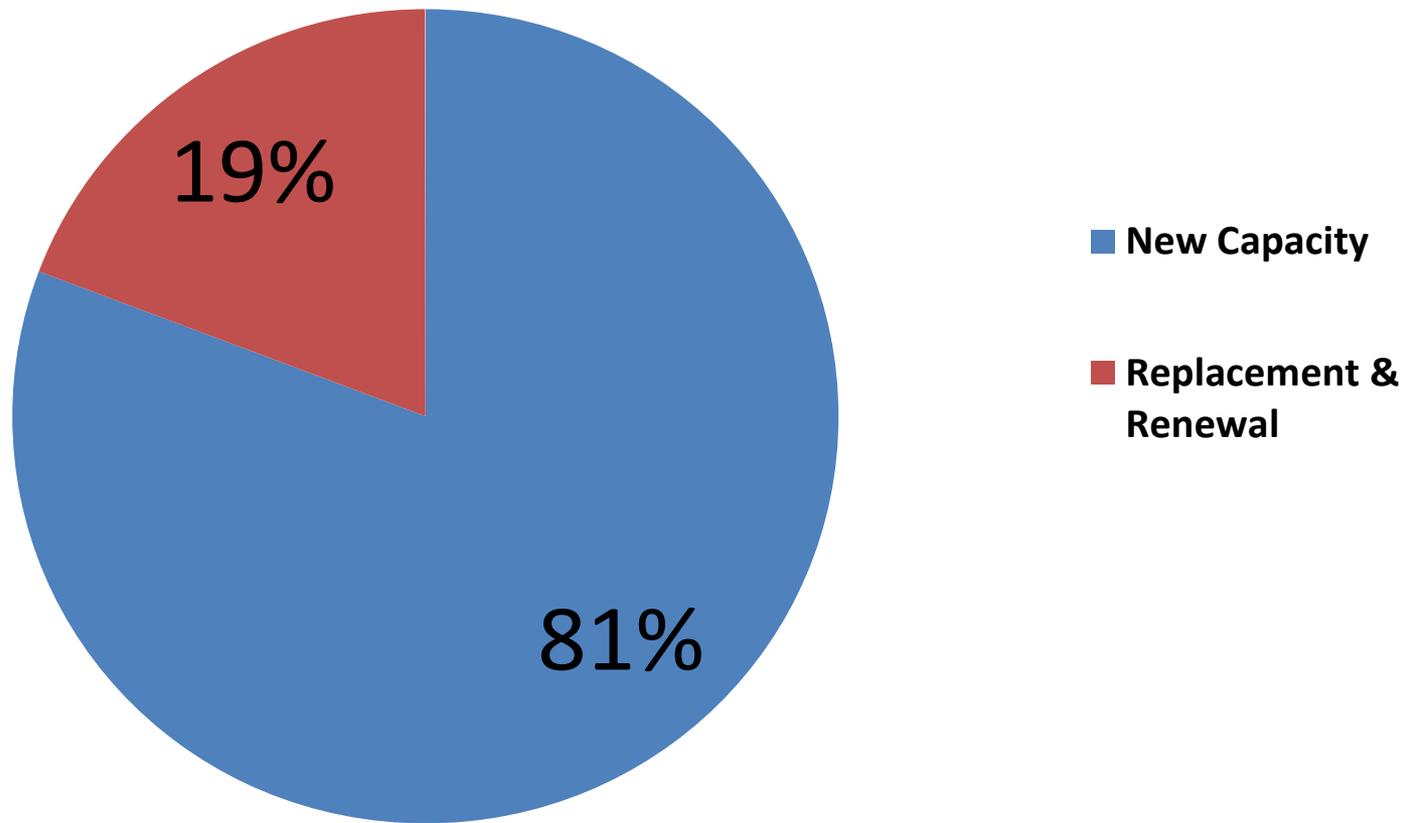


# Parks, Recreation, and Natural Resources

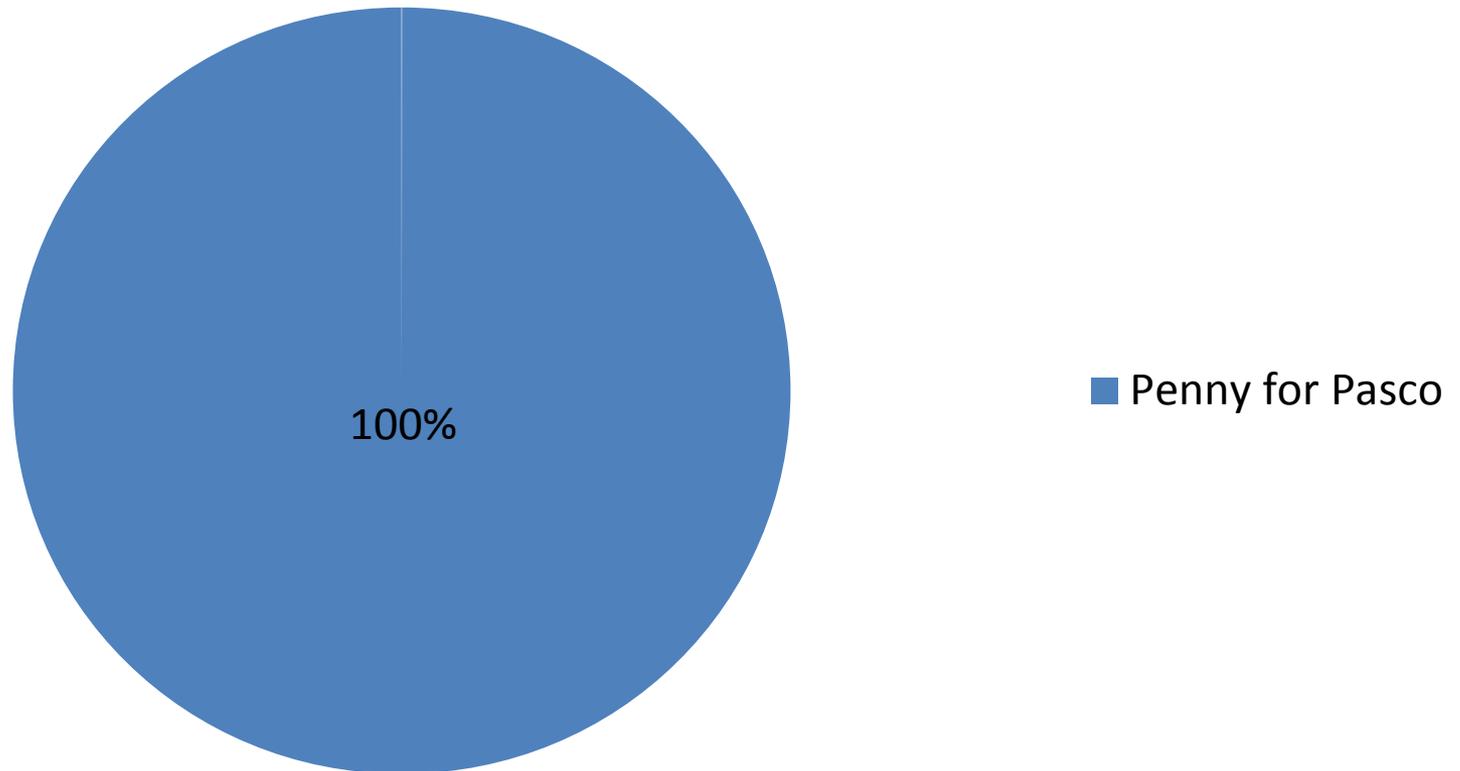
## Project Ranking Process

- **Safety** – Is the item/project a public safety concern? Will the item need to be removed if not repaired?
- **Condition/Age** – What is the current condition of the project/item?
- **Required Service or Product** – Is the item/project required to meet legal, compliance, or regulatory mandates?
- **Strategic Objective** – To what extent is the item/project aligned with the overall Strategic Plan?
- **Citizens/Other Requests** – How much value will the outcome of this item/project bring to our customers?
- **Operations and Maintenance** – What is the expected operational efficiency/cost reduction for this project? Will it reduce annual maintenance cost?

# Public Services – Parks, Recreation & Natural Resources Renewal & Replacement vs New Capacity



# Public Services – Environmental Lands Funding Sources

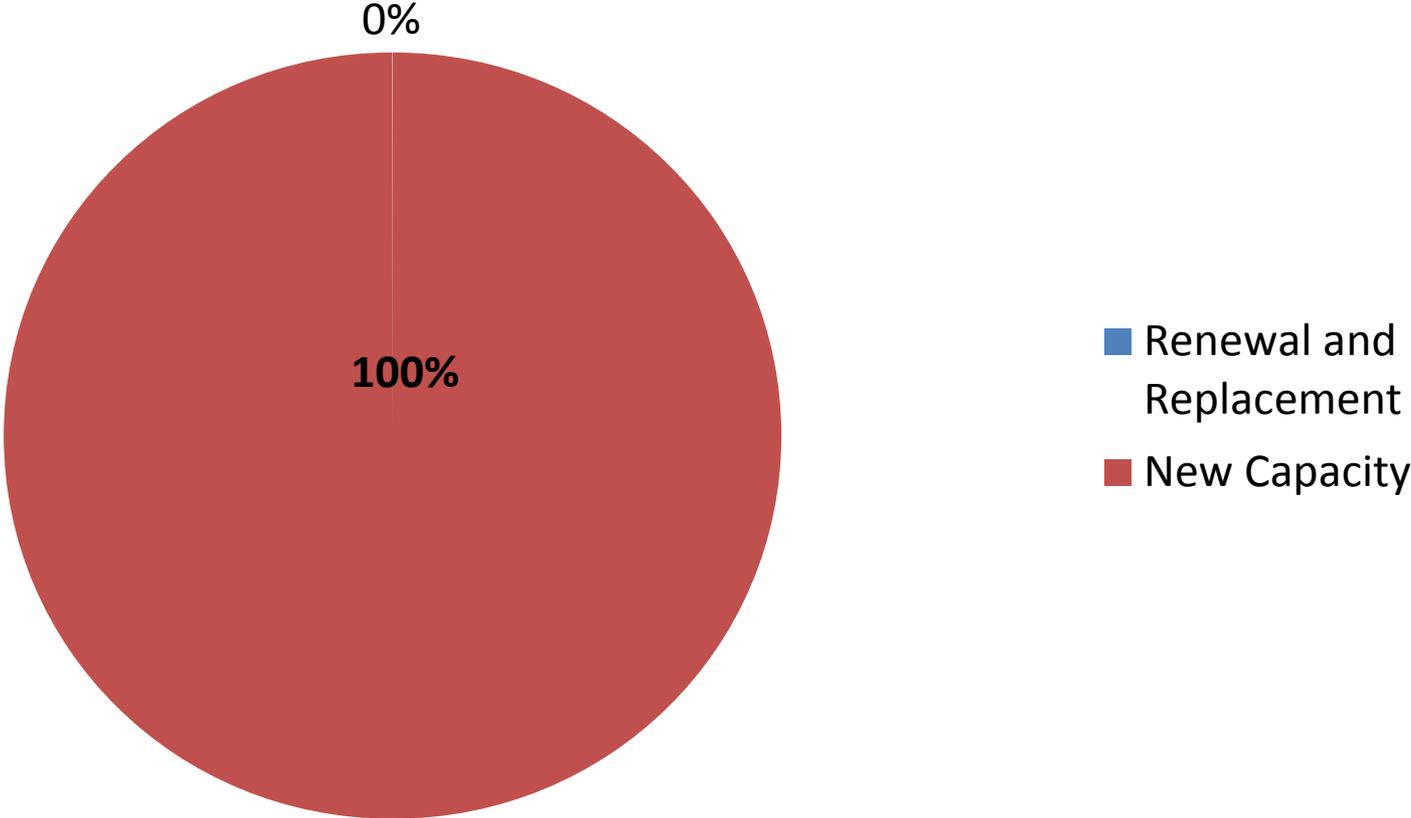




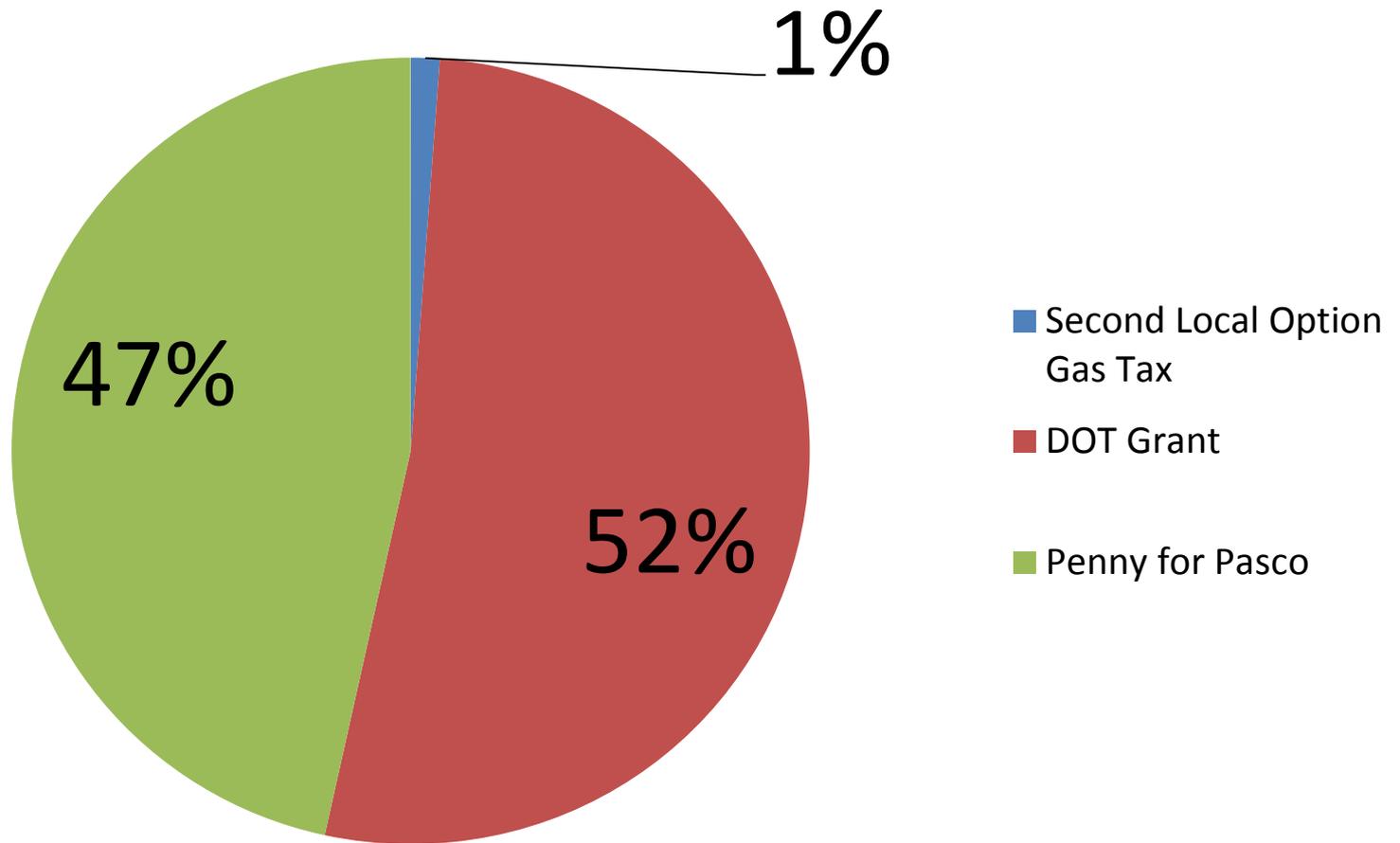
# Ranking Process (Environmental Lands)

- **Environmental Lands Acquisition Selection Process**
  - **Review Nominations**
  - **Recommendation to BCC for approval or denial**

# Public Services – Environmental Lands Renewal & Replacement vs New Capacity



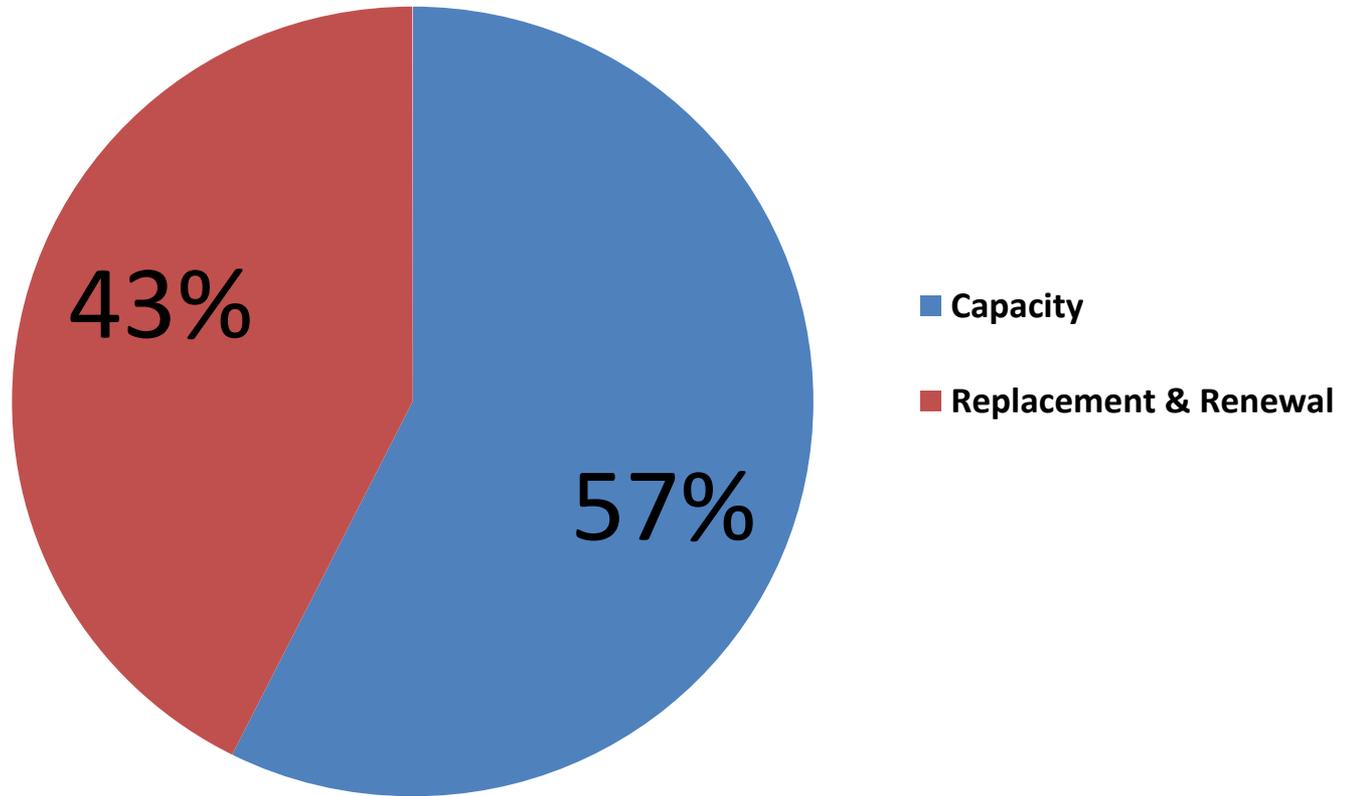
# Public Services – Public Transportation Funding Sources



## **Ranking Process (PCPT)**

**Ranking is determined through the  
Pasco County Public Transportation  
Development Plan 2014-23  
(See Table 9-5)**

## PCPT Renewal & Replacement vs. New Capacity



# Public Services – Unfunded Projects

## Projects

- 25

## Cost

- \$15.5m



# UTILITIES

# Utilities

- Provide for the safe and efficient delivery of water, wastewater, reclaimed water, and solid waste management services

## Projects

- 38 of projects FY 16 | 53 total

## Cost

- \$64.6m FY 16 | \$153.9m total

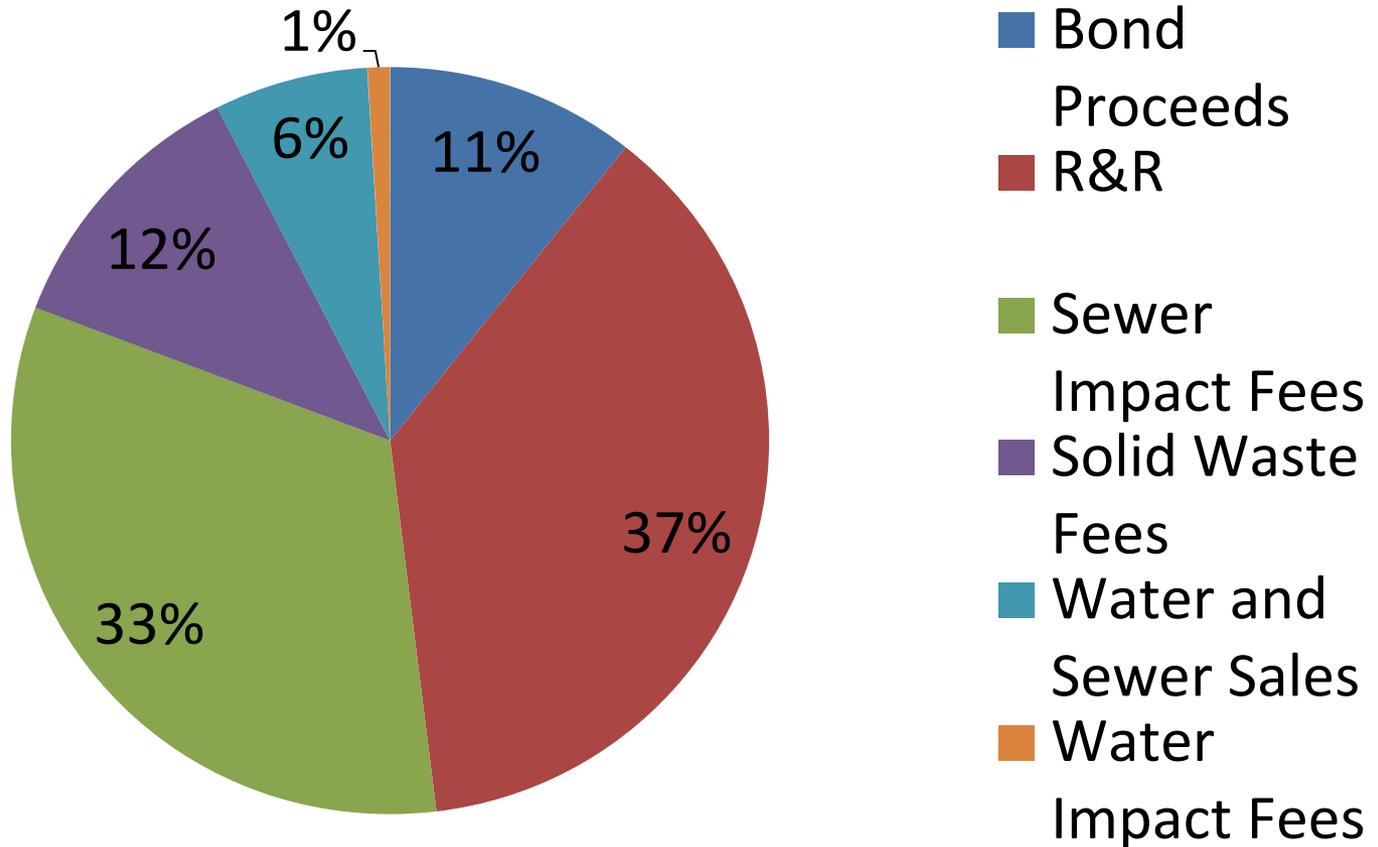


# Utilities CIP

Category	No. of Projects	FY 2016	FY 2017 to FY 2020	Future Funding
Reclaimed Water	9	\$18,018	\$9,627	\$0
Solid Waste/Resource Recovery	12	\$7,538	\$28,340	\$0
Miscellaneous	4	\$6,761	\$5,870	\$0
Vehicles & Equipment	1	\$140	\$	\$0
Wastewater	17	\$30,741	\$23,233	\$0
Water	10	\$1,405	\$22,202	\$0
<b>Total</b>	<b>53</b>	<b>\$64,603</b>	<b>\$89,272</b>	<b>\$0</b>

\* Amounts (\$) are in thousands

# Utilities Funding Sources

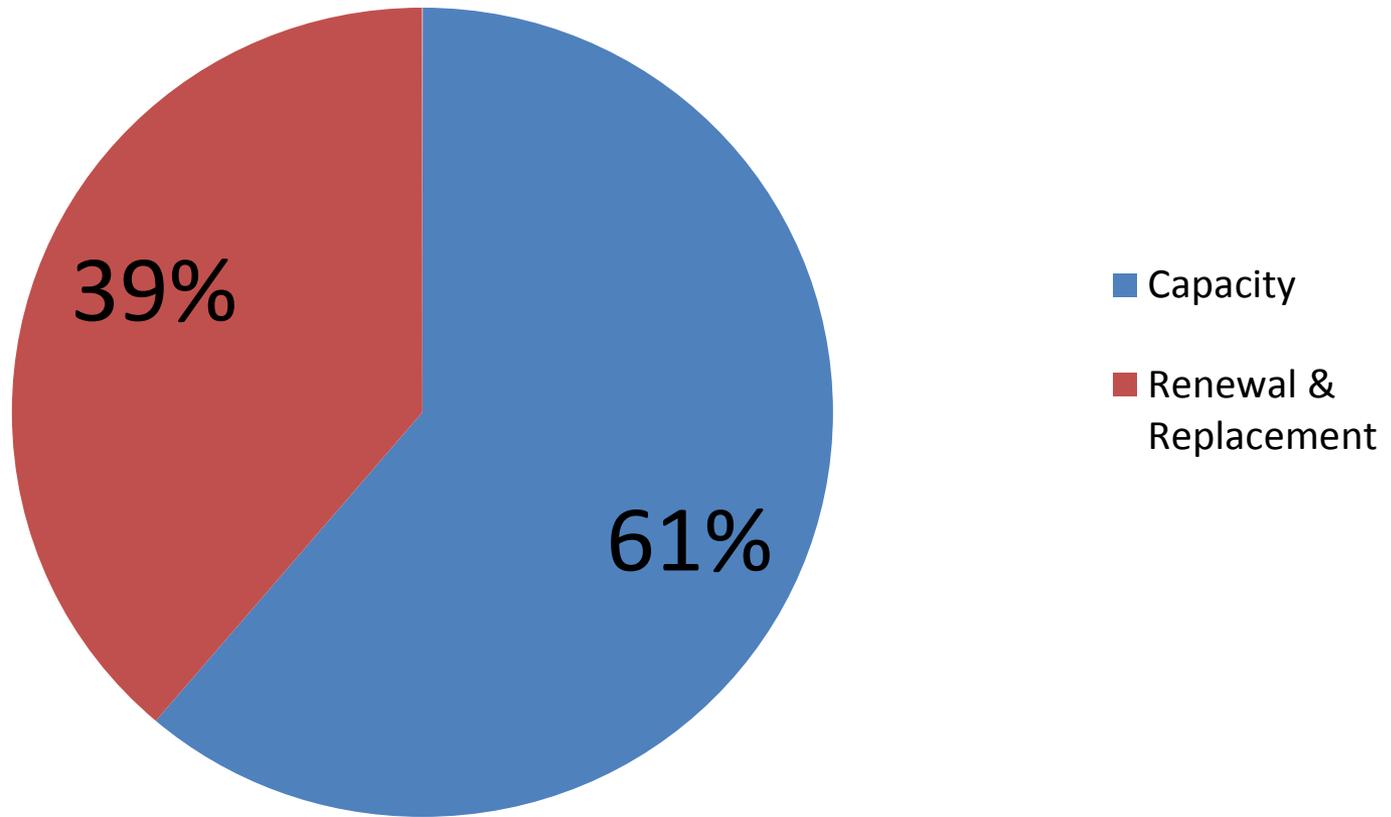


# Ranking Process

- Process:
  - Initial prioritization of all identified projects not in construction using specific, weighted criteria
  - Funding, schedule & resource evaluation
  - Final prioritization
  - Approval, monitoring, intra-year changes
- Specific criteria include:
  - Regulatory Compliance
  - Organizational Goals & Objectives
  - Contractual Obligations
  - Level of Service
  - Operating Efficiency
  - Annual Maintenance Costs
  - Safety, Security & Risk



# Renewal & Replacement vs New Capacity



# Utilities – Unfunded Projects

## Total Projects

- 3

## Total Cost

- \$3.5 million



# 5 Year Capital Improvement Plan

Branch	No. of Projects	FY 2016	FY 2017 to FY 2020	Future Funding
Constitutional Officers	7	\$2,854	\$6,457	\$9,299
Development Services	99	\$174,150	\$311,641	\$323,162
Internal Services	9	\$18,430	\$4,600	\$0
Judicial	2	\$449	\$0	\$0
Public Safety & Admin	10	\$22,918	\$10,171	\$0
Public Services	24	\$15,685	\$23,214	\$5,560
Utilities	38	\$64,603	\$89,271	\$0
<b>Total</b>	<b>189</b>	<b>\$299,090</b>	<b>\$445,355</b>	<b>\$338,021</b>

\* Amounts (\$) are in thousands

# Budget – Important Dates

- **BCC Meeting to Set Millage Rate:**
  - July 21, 2015 in New Port Richey (10 a.m.)
- **BCC Workshops:**
  - August 11, 2015 in Dade City (10 a.m. – 3:30 p.m.)
  - August 25, 2015 in New Port Richey (10 a.m. – 3:30 p.m.)
- **Citizen Stakeholders Meetings (Operating):**
  - August 13, 2015 in Dade City (7 p.m. – 9 p.m.)
  - August 17, 2015 in New Port Richey (4 – 6 p.m. and 7–9 p.m.)
  - August 20, 2015 in Land O’Lakes (5 – 7 p.m.)
- **Citizen Stakeholders Meetings (CIP):**
  - August 31, 2015 in New Port Richey (1:30 – 3:30 p.m.)
- **Budget Hearings:**
  - First Hearing: September 8, 2015 in Dade City (6:30 p.m.)
  - Second Hearing: September 22, 2015 in New Port Richey (6:30 p.m.)

# Want more information?

Visit the Office of Management and Budget  
webpage on our website @:

[www.pascocountyfl.net](http://www.pascocountyfl.net)