

**Pasco County Post-Disaster Redevelopment Plan (PDRP)  
Committee Meeting: Land Use and Environment  
September 22, 2011 (9:00 a.m. to 11:00 a.m.)**

Pasco County Planning and Growth Management Department  
Conference Room A  
West Pasco Government Center  
8731 Citizens Drive, Suite 320  
New Port Richey, FL 34654

**PDRP Coordinator:** Smita Ambadi, AICP, LEED AP

**Meeting Attendees:** Todd Vandenberg (City of Zephyrhills), Michael Sherman (Dade City), Lee Millard (Zoning and Site Development, Pasco County), James McGuinness (City of Port Richey), Annette M. Doying and Jim Johnston (Office of Emergency Management, Pasco County), Keith Wiley (Environmental Lands Acquisition and Management Program – ELAMP), Dave Fogler (Forest Area Supervisor), Richard Gehring, Alberto A. Vargas, Melanie Kendrick, and Quanlin Hu (Planning and Growth Management, Pasco County).

**Welcome and Introductions**

The PDRP team welcomed the attendees and thanked them for participating in Pasco County's Post-Disaster Redevelopment Plan.

**Presentation**

The PDRP Team introduced the plan to the committee members through a presentation, which included - an overview of the planning process, project goals and timeline. The project team also informed the participants about various post-disaster resources such as the project website, PDRP guide, and pilot projects.

**Exercise**

Committee members discussed the list of issues put together by the PDRP team and also suggested additional data/analysis required to understand our vulnerability especially in relation to Land Use and Environment.

**Following are some of the topics/concerns that were discussed:**

- We need to organize the post-disaster issues based on the urgency of the issue and its importance for long-term redevelopment.
- We should define the scope of actions – what can/should be accomplished before and after a disaster.
- We need to have flexibility in our codes and other regulations to allow more innovative post-disaster solutions – e.g. expandable temporary housing options, such as the Katrina Cottages.

- We need to clearly distinguish between temporary needs that arise on a daily basis and temporary needs in the post-disaster phase within the language of the code.
- We need to identify all the possible temporary uses that will have to be accommodated following a major disaster.
- The need to assemble vulnerability information, local knowledge of disasters, and structures repeatedly damaged was discussed.
- Develop criteria for selecting sites that can accommodate post-disaster temporary uses/act as staging areas. These areas should be selected keeping in mind the health and environmental impacts of the temporary use.
- Need to develop strategies to deal with areas that are repeatedly damaged during storm events.
- The relationship between the West Market Redevelopment Plan and the Post-Disaster Redevelopment Plan was discussed. The West Market Area Plan will identify specific projects, strategies, and partnering agencies that will support and implement some of the goals of the PDRP. The West Market Area is the coastal area of the county - vulnerable to floods and storm surge. Under the West Market Redevelopment Plan strategies will developed to reduce this area's future vulnerability to disasters.
- PDRP will look at opportunities to reduce future vulnerabilities
- In the post-disaster phase when time and money is limited, we need to prioritize our efforts – identify priority redevelopment actions and areas.
- We need to have enforceable regulations specifying setbacks from wildlands.
- Look into Small Quantity Generators Program
- Cemeteries within coastal high hazard zones could result in contamination and related health hazards during floods.

### **Scheduling the Next Meeting**

Members will be contacted for the next Technically Advisory Committee Meeting.

### **Adjournment**

Given no other business, the PDRP meeting adjourned at 11:00 a.m.

**Pasco County Post-Disaster Redevelopment Plan (PDRP)  
Committee Meeting: Housing and Economic Redevelopment  
September 26, 2011 (2:00 p.m. to 4:00 p.m.)**

Pasco County Planning and Growth Management Department  
Conference Room A  
West Pasco Government Center  
8731 Citizens Drive, Suite 320  
New Port Richey, FL 34654

**PDRP Coordinator:** Smita Ambadi, AICP, LEED AP

**Meeting Attendees:** Cindy Jolly (Building Construction Services), Michelle Miller (Community Development), John Walsh (Pasco Economic Development Council), Betti Johnson (Tampa Bay Regional planning Council), Richard Bonnett (Resident of Pasco County), Brenda Gause (Pasco-Hernando Workforce Board), Annette M. Doying and Paul D. Shelby (Office of Emergency Management, Pasco County), Richard Gehring, Melanie Kendrick, and Quanlin Hu (Planning and Growth Management, Pasco County).

**Welcome and Introductions**

The PDRP team welcomed the attendees and thanked them for participating in Pasco County's Post-Disaster Redevelopment Plan.

**Presentation**

The PDRP Team introduced the plan to the committee members through a presentation, which included - an overview of the planning process, project goals and timeline. The project team also informed the participants about various post-disaster resources such as the project website, PDRP guide, and pilot projects.

**Exercise**

Committee members discussed post-disaster issues and also suggested additional data/analysis required to understand our vulnerability especially in relation to Housing and Economic Redevelopment.

**Following are some of the topics/concerns that were discussed:**

- We need to classify the issues into short-term priorities needing immediate attention, and long-term priorities essential for redevelopment.
- Post-disaster restoration of agriculture - restoration of agriculture and resumption of related industries needs to be considered as a high priority.
- We need to identify industries/employers that employ a large number of people and are located within high-hazard areas.
- We need to focus on small businesses as these businesses might face difficulties in recovering from a major disaster.

- One of the biggest factors in determining how soon the businesses will resume after a disaster is the availability of basic support services, such as power, water and telecommunications.
- We need to identify and inventory sources for both short-term and longterm funding that could help in resuming local businesses.
- We will have to aggressively apply for grants in the post-disaster phase. For this, we will require help from county staff, municipal organizations, volunteers, agencies that could assist in seeking post-disaster funds and also members of the community who have the required knowledge, experience and skills for grant writing.
- We need to have clear criteria for siting of temporary housing. Access to essential basic infrastructure, connectivity to schools, jobs and community services are some of the essential aspects that should be considered in coordination with temporary housing provision.
- Possibility of using good quality transitional housing (e.g. Katrina cottages) and improving upon them to create permanent housing solutions.
- We need to create an inventory of the seasonal and permanent vacant units, vacant mobile home parks and underutilized parcels located outside high-hazard areas that can be used as temporary housing sites post-disaster.
- There are several organizations within Pasco County that are related to affordable housing issues. The Post-Disaster Redevelopment Plan can utilize some of these existing partnerships to address post-disaster housing needs.
- We need to look into emergency permitting procedures and emergency repair program.
- Need to develop strategies to deal with parcels that are repeatedly damaged by disasters.
- Committee members expressed the need to holistically approach post-disaster housing in the context of community needs. Related concerns are - community revitalization, and prevention of post-disaster displacement of communities and gentrification.
- Redevelopment plans such as the West Market and Trilby-Lacoochee Area plans can help identify sub-projects that will support post-disaster redevelopment and hazard mitigation.
- How do we tie up some of the response and recovery functions outlined in the Comprehensive Emergency Management Plan's Emergency SupportFunction (ESF-14) with the Post-Disaster long-term redevelopment efforts? The representatives from the Office of Emergency Management highlighted how the ESF-14 prepares us and helps us reposition ourselves for the long-term recovery and redevelopment challenges.
- Historic structures are a major concern in the post-disaster period including homes over 50 years old.
- The PDRP team could work with the LTT group in Lacoochee to engage the local community and gather their input.
- The Pasco County Community Development Department has developed and maintains a Temporary Disaster Housing log that will be useful for PDRP

**Scheduling the Next Meeting**

Members will be contacted for the next technically Advisory Committee Meeting.

**Adjournment**

Given no other business, the PDRP meeting adjourned at 11:00 a.m.

**Pasco County Post-Disaster Redevelopment Plan (PDRP)  
Committee Meeting: Infrastructure  
September 28, 2011 (9:00 a.m. to 11:00 a.m.)**

Pasco County Planning and Growth Management Department  
Conference Room A  
West Pasco Government Center  
8731 Citizens Drive, Suite 320  
New Port Richey, FL 34654

**PDRP Coordinator:** Smita Ambadi, AICP, LEED AP

**Meeting Attendees:** David J. Edwards (Real Estate, Pasco County), Michael Garrett (Road and Bridge, Stormwater Management, Pasco County), James Edwards (Metropolitan Planning Organization, Pasco County), Robert W. Wreck (Traffic Operations, Pasco County), Thelma Williams (Pasco County Public Transportation), Shane LeBlanc (City of Zephyrhills Public Works), Shawn Daugherty (City of Zephyrhills, Parks and Facilities), James Widman and Deborah Bolduc (Engineering Services, Pasco County), Paul D. Shelby (Office of Emergency Management, Pasco County), Richard Gehring, Melanie Kendrick, and Jennifer Carpenter (Planning and Growth Management, Pasco County).

**Welcome and Introductions**

The PDRP team welcomed the attendees and thanked them for participating in Pasco County's Post-Disaster Redevelopment Plan.

**Presentation**

The PDRP Team introduced the plan to the committee members through a presentation which included - an overview of the planning process, project goals and timeline. The project team also informed the participants about various post-disaster resources such as the project website, PDRP guide, and pilot projects.

**Exercise**

Committee members discussed the list of issues put together by the PDRP team and also suggested additional data/analysis required to understand our vulnerability especially in relation to Infrastructure.

**Following are some of the topics/concerns that were discussed:**

- Communication is the most crucial need both before as well as after a disaster.
- Post-disaster issues should be prioritized, keeping in mind their relevance to both the short-term recovery and the long-term redevelopment phase.
- We need to prioritize different infrastructure needs to effectively speed-up recovery. The PDRP should try and sequence the steps necessary for retaining residents and supporting temporary uses such as housing and supporting

businesses. Need for power, water, sewer and transportation are most crucial and often interdependent on each other. The PDRP should help develop an understanding of these interdependencies.

- Retaining people and housing them is the most urgent need in the post-disaster phase. Priorities for infrastructure restoration should be established keeping that in mind.
- Since infrastructure facilities are spread out across the county, a good understanding of disaster types, their area of influence and related impact is needed.
- Restoration and improvement of infrastructure following a major disaster should be seen as an opportunity to reduce our future vulnerabilities. The need to relocate infrastructure from areas that are repeatedly damaged was discussed.
- We need to phase our actions and needs based on the type of disaster events.
- We need to get private utility service providers on the PDRP Infrastructure Committee list.
- Many service utility stations might be located within high hazard areas. Is there any way we can map the location of the service stations and their service areas?

### **Scheduling the Next Meeting**

Members will be contacted for the next technically Advisory Committee Meeting.

### **Adjournment**

Given no other business, the PDRP meeting adjourned at 11:00 a.m.

**Pasco County Post-Disaster Redevelopment Plan (PDRP)  
Committee Meeting: Health and Social Services  
October 3, 2011 (2:00 p.m. to 4:00 p.m.)**

Pasco County Office of Emergency Management, EOC  
West Pasco Government Center  
8744 Government Drive, Building A  
New Port Richey, FL 34654

**PDRP Coordinator:** Smita Ambadi, AICP, LEED AP

**Meeting Attendees:** George Merceron (Pasco County, Public Health Preparedness, Pasco County), John Petrashek and Chris Williams (Pasco County Schools), Dr. Randy Stovall (Pasco-Hernando Community College), Steve Coe (Community Emergency Response Team, West Pasco), Bill Preslock (Bay Care), Gail Hirst (American Red Cross), Glen Baker (Regional Medical Center, Environmental Services), Adelaide Reyes and Hilary L. Bruno (Community Services, Pasco County) and Gregory Lindgren (Office of Emergency Management, Pasco County).

**Welcome and Introductions**

The PDRP team welcomed the attendees and thanked them for participating in Pasco County's Post-Disaster Redevelopment Plan.

**Presentation**

The PDRP Team introduced the plan to the committee members through a presentation which included - an overview of the planning process, project goals and timeline. The project team also informed the participants about various post-disaster resources such as the project website, PDRP guide, and pilot projects.

**Exercise**

Committee members discussed the list of issues put together by the PDRP team and also suggested additional data/analysis required to understand our vulnerability especially in relation to Health and Social Services.

**Following are some of the topics/concerns that were discussed:**

- We need to focus on both the short-term and long-term assistance for the special needs population.
- Food and shelter are the topmost priorities in the post-disaster phase. We need to involve local dining services in our post-disaster planning efforts.
- Post-disaster DCF holds the Food for Florida Program (disaster food stamps). We need to find a place to site such temporary services. Places that have large parking lots, good access to power and water supply, and well connected to temporary housing sites.
- In the recovery phase, people in need for assistance would require to know from where to find assistance. In the pre-disaster period, we need to educate people

and inform them of systems/procedures that might be followed in the event of a major disaster so that in the post-disaster phase it is easier for them to orient themselves, locate and access the required services.

- Red Cross coordinates a 'Safe and Well' program that helps inform family and friends that you are safe and well. However, people need to volunteer and register to be a part of this program.
- Co-location of post-disaster services – medical, food stamps, counseling, information on building and permitting procedures, insurance assistance and other services. Center these resources, and coordinate restoration of infrastructure and public transportation accordingly.
- We need to identify, locate and reach out to special needs populations.
- We should identify existing communication methods (both traditional and nontraditional) that might be effective in the post-disaster scenario/develop new strategies.
- Coordinate the clearing of debris and provision of transportation to ensure access to these centers is unimpeded and these centers are well connected to the temporary housing sites.
- Assisted Living Support Facilities Plan – Assisted Living Facilities more vulnerable to disasters could partner with sister facilities in other parts of the county and relocate services if severely impacted by a disaster.
- We need to assess our existing capacity and also the capacity to surge up to the post-disaster needs.
- Use questionnaire/surveys to assess capacity (funding, staff, skills, other supplies/supporting infrastructure etc.)
- Restoration of power and water supply is also critical in restoring schools, hospitals and day care centers. Reopening of schools and day care centers are extremely essential for resuming businesses. Clearing debris in a timely manner and providing transportation access are other important concerns.
- Find existing organizations that provide services that are essential during post-disaster recovery, and assign roles in the pre and post-disaster phase. Faith-based organizations/religious groups form a large resource for volunteers and should be included in Pasco County's Post-Disaster Planning efforts.
- It is important to inventory existing volunteer groups that can play a significant role in short-term recovery and long-term redevelopment activities. Some of these include - Pasco Hernando Community College (PHCC), Area Agency on Aging, Health Department West Central Florida
- Medical Reserve Corps (MRC), Homeless Coalition, religious groups/faith based organizations who deal with food networks, homeless people etc.
- We need to develop coordinated special needs transportation plan for the post-disaster phase. Transportation will have to be sent to populations that are most likely to need special assistance such as – older adults, persons with disabilities and low-income populations.
- Develop a system to find people who have restricted mobility and send assistance/transportation to them. Use mobile assistance centers. For example – 'United Way's Transportation Initiative' that links special needs populations to critical social services.

- How do we ensure that information about mental illness is retained some place safe and is easily accessible. Medication management in the post-disaster phase - how do we help mental health patients to stay on their medications?
- It would be difficult to recover without adequate supply of affordable housing. After a disaster, low-income households (renters and homeowners) might find it difficult to afford housing. The number of people/families that are homeless might increase drastically. A good number would require both technical and financial assistance to rebuild their damaged house. Lack of sufficient affordable housing options could mean that many people would permanently relocate and never return.
- Prior to a disaster, we need to identify the types of available housing resources that can satisfy both interim and long-term housing needs.
- Housing strategies should also consider access to essential infrastructure and community services and proximity to jobs, daycare, public transportation, medical services and proximity to friends and relatives.
- Following a major disaster there would be an increased demand for public transportation and the need to restructure services and routes.
- Decisions about management and staging of debris should be taken keeping in mind the possible health (pollutants, contamination, and fire) hazards of such decisions.

### **Scheduling the Next Meeting**

Members will be contacted for the next technically Advisory Committee Meeting.

### **Adjournment**

Given no other business, the PDRP meeting adjourned at 4:00 p.m.

**Pasco County Post-Disaster Redevelopment Plan (PDRP)  
Committee Meeting: Government Functions  
October 12, 2011 (2:00 p.m. to 4:00 p.m.)**

EOC, Office of Emergency Management  
West Pasco Government Center, New Port Richey, FL 34654

**PDRP Coordinator:** Smita Ambadi, AICP, LEED AP

**Meeting Attendees:** John Boucher (Pasco County, District School Board), Heather Grimes (Pasco County, Customer Services), Michael Gordon and Scott Cassin (Pasco County Emergency Services Division), Don Nelson and Vance Arnett (State Attorney's Office), Anthony Lopinto (Pasco County, Emergency Services), Troy G. Fergusson (Pasco County, Sheriff's Office) Frank James and Terry Falke (Pasco County, Facilities Management), Annette Doying and JJ Johnston (Office of Emergency Management, Pasco County).

**Welcome and Introductions**

The PDRP team welcomed the attendees and thanked them for participating in Pasco County's Post-Disaster Redevelopment Plan.

**Presentation**

The PDRP Team introduced the plan to the committee members through a presentation, which included - an overview of the planning process, project goals and timeline. The project team also informed the participants about various post-disaster resources such as the project website, PDRP guide, and pilot projects.

**Exercise**

Committee members discussed the list of issues put together by the PDRP team and also suggested additional data/analysis required to understand our vulnerability especially in relation to Government Functions.

**Following are some of the topics/concerns that were discussed:**

**How is the PDRP related to the other existing plans (CEMP, LMS, CWPP etc.)?**

**Why do we need another plan?**

The PDRP team explained that the Post-Disaster Redevelopment Plan supports other existing plans such as the Comprehensive Plan, Comprehensive Emergency Management Plan (CEMP), Local Mitigation Strategy (LMS) and the Community Wildfire Protection Plan (CWPP). The Plan is not intended to duplicate the efforts of the previous plans/readdress the issues that are already well addressed by these plans. In case of a major disaster, the efforts required will well exceed the response and short-term recovery stage covered by these existing plans. There will be long-term impacts and the PDRP will focus on these long-term recovery and redevelopment needs.

**Under what conditions will the Plan be implemented?**

The PDRP team explained that the Plan will be implemented during a major catastrophic event. The executive committee will determine the need to activate it and also oversee its implementation with the help of the PDRP Technical Advisory Committees.

**How do we make sure that the recommendations within PDRP are implemented/are enforced?**

- PDRP identifies existing local plans and policies and incorporates the post-disaster needs into these existing tools. Thus, it utilizes the existing framework (plan, policies, programs, organizational structure, networks etc.) to implement the actions identified within the Plan. It also identifies additional policies, plans and networks necessary for effective implementation of the post-disaster redevelopment actions.
- Identify essential government functions that should be restored as quickly as possible. Ensure that these functions continue without interruptions throughout the recovery and long-term redevelopment phase.
- We need to identify and inventory volunteer organizations (prior to a disaster) that can be utilized during the post-disaster recovery phase.
- We need to ensure that emergency workers and their families have timely and convenient access to healthcare facilities and temporary housing.
- This is extremely important to prevent relocation of staff and subsequent staff shortages.
- We need to prioritize the restoration/rebuilding of public facilities. Analyze the possibility of improving/permanently relocating some of these public facilities post-disaster.
- Post-disaster communication is a critical concern.
- Pasco County schools are currently developing a plan that is related to disaster preparedness and post-disaster recovery.
- Committee members suggested that it is essential to involve the general public, political leaders as well as representatives from the Clerk's Office in the PDRP planning efforts.

**Some other issues that were discussed include:**

- Delay in accessing mutual aid
- Workforce shortages and reduced tax base; Need for cross training and active recruitment.
- For how long can we use schools as temporary shelters?
- Identify vulnerable public facilities that could be relocated following a major disaster.

**Scheduling the Next Meeting**

Members will be contacted for the next technically Advisory Committee Meeting.

**Adjournment**

Given no other business, the PDRP meeting adjourned at 4:00 p.m.